

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND SEVENTY-THREE
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, January 30-31, 2014

The Board of Trustees met on Thursday, January 30, and Friday, January 31, 2014, at Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

January 31, 2014 meeting, Board of Trustees

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Thursday, January 30, 2014 at 10:17am.

Present: Robert H. Schottenstein, Chairman, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, Michael J. Gasser, Brent R. Porteus, Erin P. Hoeflinger, Benjamin T. Reinke, Stacie E. Seger, G. Gilbert Cloyd, Corbett A. Price, and Alan VanderMolen.

Mr. Schottenstein:

Good morning. I would like to convene the meeting of the Board of Trustees and ask the Secretary to note the attendance.

Dr. Thompson:

A quorum is present, Mr. Chairman.

Mr. Schottenstein:

I hereby move that the Board recess into Executive Session to consider business sensitive trade secret matters required to be kept confidential by Federal and State statutes, to discuss personnel matters regarding the appointment, employment, compensation and dismissal of public officials, and to consult with legal counsel regarding pending or imminent litigation. Following our executive session, we will proceed to our regularly scheduled committee meetings and then we will reconvene as a full body at 4:00pm.

May I have a Second?

Upon motion of Mr. Schottenstein, seconded by Judge Marbley, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Schottenstein, Brass, Ratner, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg, Smucker, Shumate, Krueger, Gasser, Porteus, and Hoeflinger.

Dr. Thompson:

Motion carries, Mr. Chairman.

Mr. Schottenstein:

We are recessed.

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Thursday, January 30, 2014 at 3:59pm.

Present: Robert H. Schottenstein, Chairman, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, Michael J. Gasser, Brent R. Porteus, Erin P. Hoeflinger, Benjamin T. Reinke, Stacie E. Seger, G. Gilbert Cloyd, Corbett A. Price, and Alan VanderMolen.

Mr. Schottenstein:

Good afternoon. I would like to convene the meeting of the Board of Trustees and ask the Secretary to note the attendance.

January 31, 2014 meeting, Board of Trustees

Dr. Thompson:

A quorum is present, Mr. Chairman.

Mr. Schottenstein:

I hereby move that the Board recess into Executive Session to discuss personnel matters regarding the appointment of a public official.

May I have a Second?

Upon motion of Mr. Schottenstein, seconded by Dr. Wadsworth, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Schottenstein, Brass, Ratner, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg, Smucker, Shumate, Krueger, Gasser, Porteus, and Hoeflinger.

Dr. Thompson:

Motion carries, Mr. Chairman.

Mr. Schottenstein:

We are recessed.

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Thursday, January 30, 2014 at 4:08pm.

Present: Robert H. Schottenstein, Chairman, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, Michael J. Gasser, Brent R. Porteus, Erin P. Hoeflinger, Benjamin T. Reinke, Stacie E. Seger, G. Gilbert Cloyd, Corbett A. Price, and Alan VanderMolen.

Mr. Schottenstein:

Good afternoon. I would now like to reconvene the meeting of the Board of Trustees and ask the secretary to note the attendance.

Dr. Thompson:

A quorum is present, Mr. Chairman.

Mr. Schottenstein:

Thank you. So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that the ringers on all cell phones and other communication devices be turned off at this time and also ask that all members of the audience, who we are delighted to see here today, observe rules of decorum proper to conducting the business at hand.

For 143 years, since 1870, the Ohio State University has served the people of Ohio and in the process, improved innumerable lives throughout the world. Forged in the noble land grant tradition, Ohio State embodies the vision of Abraham Lincoln as enacted by the Morrill Act of 1862 which was designed to make a quality education accessible to the public.

Serving as a trustee of this university is an extraordinary honor and an even greater privilege. With that honor comes enormous responsibility. As the governing body of this university, this board is responsible for the oversight of academic programs, budgets, expenditures, policies, practices, general administration, and the employment of senior leaders, faculty, and staff. In so doing, we are called upon to selflessly and faithfully carry out our responsibilities in a manner that best serves the interest of the university including its 64,000 students, faculty, staff, as well as the more than 500,000 living alumni and millions of others throughout the world and within the state of Ohio who love this university and all that it represents.

Of all the decisions and actions we are faced with, the selection of the university's president is arguably the most significant responsibility this group has. We gather today for just that reason as we prepare to select the 15th president of The Ohio State University. The selection comes at a time of enormous importance and promise as Ohio State continues to build on momentum, progress, and success generated over the past number of years.

We began the search process last July and in a moment I will call on Dr. Jeff Wadsworth, Chair of our Search Committee, for the full search report. Before I do however, I want to take a moment, an important moment, to acknowledge and thank our interim president, Joe Alutto. Joe, in the coming months, much more will be said and done to properly acknowledge your service to this university. Let me just say for now however, on behalf of this entire board, indeed on behalf of this entire university community, thank you.

President Alutto:

Thank you.

Mr. Schottenstein:

We thank Joe for his strong and steady leadership as interim president and for his continued partnership with this board. By any measure, he has provided outstanding and important stewardship when it was needed.

Back in July, Dr. Wadsworth accepted the responsibility to chair the search process. He has chaired a process which has been open, inclusive, thorough, and comprehensive. He has done an outstanding job. It is my honor to call on Jeff to give the report of the Presidential Search Committee.

Dr. Wadsworth:

Thank you Mr. Chairman. I am delighted to do so. Maybe I can start by expressing all of our appreciation to Dr. Alutto. We thank you very much.

I am ready to bring forward a recommendation Mr. Chairman from the search committee to the full Board of Trustees. We have completed our search process and have identified a candidate as our recommendation to be the 15 president of The Ohio State University. We have found a leader to follow in the footsteps of many other great presidents of this institution. He will start with a great foundation and I am confident he is the right leader at the right time for our institution.

The process of getting to this moment has been long, intense, and involved. I am going to spend a few minutes describing it. We have been thorough and inclusive. I believe our efforts have been successful.

I would like to highlight some of the key activities of the Search Committee. On July 16, 2013, we announced the formation of our Search Committee. It was composed of two subcommittees. There was an Advisory Subcommittee which was comprised of 13

distinguished members of faculty, staff, and students; I will come back to their contribution in a moment, from across the campus, and a Selection Subcommittee of five trustees chaired by myself, including Chairman Bobby Schottenstein, Mr. Alex Shumate, Dr. Janet Reid, and Mr. Mike Gasser.

These two groups met jointly to develop an inclusive and confidential process. The key activities of the Advisory Subcommittee were that they tasked with gathering input from a variety of stakeholders and generating a presidential profile. This profile was a description of the attributes of the perfect president.

They also held a series of public forums across the campus and the State to gather insights about the qualities and experiences that the next president should have. There was an extensive web presence and web engagement. Over 30 forums were held on campus, as well as at the Wexner Medical Center, regional campuses, downtown Columbus, The Nationwide and Ohio Farm Bureau 4-H Center, and other locations. These forums engaged faculty, staff, students, public, alumni, donors, parents, and so on. They produced a comprehensive presidential profile that has been published which describes the desired characteristics of the university's next president.

The advisory subcommittee also drafted a "portrait" of the university; I hope many of you have seen it, which captures the essence of the mission of the university. We were very proud to use it to inform potential candidates about the complexity and attributes of the university.

At this point, I would like to call out the chairperson of that committee, Professor Debby Merritt, about whom I cannot say enough. She was just a fabulous leader. I would also like to ask any members of the Advisory Subcommittee to stand and be acknowledged please. I have used every opportunity that I can to express my appreciation to this subcommittee. Their work was truly outstanding.

As they were busy doing all of that hard work, we were also at work. We held a Presidential Forum with four current university presidents which included a private session with the board. That was chaired and mc'd by our friend and colleague Dr. Richard Chait who has been a longtime friend of this university and is the most knowledgeable person in this country, in my opinion, on university governance. We also interviewed a number of executive search firms to gain insights about candidates and processes and we hired Bill Funk & Associates. I would like to have Bill Funk stand up and be acknowledged. I think he is in the audience. As you can see, this was a very comprehensive process and from all of these different sources, we received good information on names and ideas.

The members of our committee also visited campuses of prospective candidates and observed potential candidates at national conferences to see how they performed. We spent a lot of time on YouTube which I know a lot of you did today.

These activities, plus the website, generated a comprehensive list of candidates. We considered a very broad pool. We eliminated the duplications and the funny ones. There was some humor on the web and we ended up with about 100 people and we started exploring their candidacies. They included sitting presidents, provosts, medical center executives, and non-traditional private and government executives.

We narrowed the list to a few dozen and compared them to the Presidential Profile. Additionally, we sought advice and guidance from our experts and then we started the process of interviewing. Bobby did a couple of them and I did about 20; the idea being that if one person did most of the phone interviews, you would have a fairly systematic way of thinking about responses.

This pool was excellent. A majority were from one of the 64 Association of American Universities (AAU) institutions. Many of them had national academy-level credentials. Almost half were women or minorities. Most were sitting presidents.

From this initial pool, we interviewed a smaller group of candidates on campus and in the city. These conversations were held over long weekends and were inclusive and comprehensive. We have deliberately protected the confidentiality of all candidates in this process. I am very happy to report that we have arrived at an outstanding recommendation.

Our enthusiastic and unanimous recommendation for the next President of The Ohio State University is Dr. Michael V. Drake. He is currently Chancellor at the University of California at Irvine.

Dr. Drake was the strongest and consensus candidate. I would like to provide some information about his background and how he met the presidential profile.

His qualifications are unquestionable. He is a medical doctor and was appointed fifth chancellor of the University of California at Irvine in 2005. During this tenure he has overseen the creation of the first new public law school in California, the first in more than 40 years, built the new UC Irvine School of Education that was established in 2012, added a 500,000 square feet of expansion in the medical center, has lead a \$1 billion fundraising campaign which so far has raised about \$850 million from 100,000 donors. He is the former Board Chair of the Association of Academic Health Centers, a national organization representing large, comprehensive academic medical centers.

He is a serious substantive candidate with strong values and beliefs, with a strong understanding of land grant institutions.

Let me comment on the Presidential Profile. The first thing we looked for was somebody who has managed complexity. That kept coming back to us; this is a complicated place. Sitting presidents are an attractive pool because they have dealt with that complexity. He is a university president and has that experience of managing a large complex land-grant institution.

We wanted someone who understood academic medical centers. He is an ophthalmologist by training and prior to becoming Chancellor he served for five years as the University of California System Vice President of Health Affairs overseeing all the UC health, medical, and sciences schools located on seven of the 10 UC campuses.

We wanted somebody who could understand academics. He is a member of both the Institute of Medicine, which is part of the National Academy, awarded in 1998 and an elected member of the American Academy of Arts and Sciences, one of the most prestigious organizations in this country.

Athletics is important. He is one of the 18 members of the NCAA (National Collegiate Athletic Association) Board of Directors.

We wanted somebody who is caring and concerned about diversity. During his tenure at UC Irvine, he has received numerous awards for his commitment to promote diversity, as well as at his prior place of employment at UCSF (University of California, San Francisco).

When you have the opportunity to interact with Dr. Drake, you will see he is going to make a terrific Buckeye.

Let me provide some information about Dr. Drake before he accepted his role at UC Irvine. He was an undergraduate at Stanford and did his doctorate at the University of

California at San Francisco Medical School. He served for five years as UC System Vice President. He had a distinguished academic career at UC San Francisco in the field of ophthalmology. He held the Shearing Professorship and served as Senior Associate Dean of the School of Medicine. His teaching of undergraduates and other students is well known and highly regarded.

We look forward to also welcoming his wife, Brenda Drake, who we have had a chance to meet. She is a very special person indeed. She is a highly accomplished professional in her own right. She is also a Stanford University undergrad and graduated from the University of California at Berkeley School of Law. She worked in corporate law as a foundation executive and in a variety of community leadership roles, primarily in San Francisco.

She has been very active on the Irvine campus supporting student and staff organizations, and leading arts and culture initiatives.

I would like to thank all the members of the Advisory and the Selection Subcommittee for their work. It was intense, it was exhilarating. Everyone was deeply committed and did a fabulous job. It would not have been possible without the work of the committees to produce a strong candidate such as Dr. Michael Drake.

Mr. Chairman, on behalf of my colleagues on the Presidential Search Committee, I move that the Board of Trustees extend an offer to Dr. Michael V. Drake to become the 15th President of The Ohio State University.

Mr. Schottenstein:

Thank you for that motion, is there a second?

Mr. Shumate:

Mr. Chairman, it is my privilege to second that motion.

Mr. Schottenstein:

Thank you Mr. Shumate. Discussion?

Mr. Shumate:

I have a few comments if I may. Again, I would like to thank Dr. Wadsworth. He has been a skillful, very thorough, comprehensive, leader for us. Just to supplement some of the items that Dr. Wadsworth discussed.

First of all, I had the privilege of serving as chair of some previous searches and I can say without equivocation that this search was indeed comprehensive, indeed thorough, and very well lead. I think importantly, included all of the important constituencies of the university family, as a whole. Dr. Wadsworth, I would like to add my voice of thanks to you for your very skillful leadership of the search and the Selection Subcommittee. I would also like to acknowledge the outstanding leadership of Professor Merritt in leading the Advisory Subcommittee. Thank you to all the members of the various committees as well as the members of this board in this process.

It is important to also extend a very special thank you to our board secretary. Blake Thompson indeed did an outstanding job as our administrative leader during this process and I applaud all of you for a job well done.

I am a firm believer that when you have an excellent process, it leads to excellent results. I want to second, very enthusiastically and hold-heartedly, the recommendation of Michael Drake to be the next president of this university.

To repeat something that was said earlier, he truly is the right person at the right time for The Ohio State University. He clearly meets and exceeds all of the criteria and qualifications that were outlined during this search process. I would like to comment on a couple of items regarding some of the references. As we went through the reference process and the background checking process regarding Dr. Drake, we heard the same words over and over again. Words like leader, vision, scholar, teacher, values, character, and integrity. All of which simply reinforced what we as a Selection Subcommittee and Advisory Subcommittee knew after we had talked with Dr. Drake several times.

Finally Mr. Chairman, I would be remiss if I neglected to mention the very positive comments we also received regarding Brenda Drake during this process. She was described by one sitting president that I talked to as extremely intelligent, thoughtful, and a power house in her own right. Again, quoting that president, he said "Brenda and Michael are a true power couple who work effectively together to move the agenda of the university forward."

Again, it is my privilege to endorse this recommendation whole-heartedly.

Mr. Schottenstein:

Thank you Mr. Shumate for those comments. Other trustees, Mr. Gasser?

Mr. Gasser:

Yes, Mr. Chairman, I would like to say a few words. Alex mentioned that he has been through several of these selection processes. This is my first one but I would echo his statements on what an outstanding process it was, and echo the compliments to Jeff, Debby, and Blake for their outstanding leadership.

I had the fortunate opportunity to visit Michael and Brenda at their home on campus in Irvine during this process. I walked away very impressed with the institution of Irvine but more impressed with the hospitality and graciousness that they showed to everyone when we went to their home that night. I hope all of you can soon experience that warmth and hospitality that Michael and Brenda have because it is really unique.

The other thing that I had on a take-away when I was there on the campus was Brenda's commitment to being a big supporter for the students, faculty, and the staff at Irvine. She is going to be a real asset in Ohio and I know she is going to be a great Buckeye.

Michael and Brenda are a real team and I really look forward to their leadership for many years to come.

Mr. Schottenstein:

Thank you very much Mr. Gasser. Are there others, Dr. Reid?

Dr. Reid:

I would like to add one more piece, one more dimension, of this power couple. Clearly, as you listen to the credentials, there is no doubt that they both have a strong intellect, strong professional credentials. The only thing stronger than that, I would say, is the heart they each have. Each cares and each has a sense of values and a sense of morals. It is not emanating from some book or from some management theory, it is genetic, I would say. It comes from how they were raised, how their families were, how they experienced their early life all the way through where they are now. That strong sense of family is an asset for us.

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If I can add anything, I would be a collective and certainly a welcome to them to our Buckeye family.

Mr. Schottenstein:

Thank you very much for those comments Dr. Reid. Ben Reinke.

Mr. Reinke:

Thank you Mr. Chairman. I want to speak briefly as a student who met Michael Drake. I had the opportunity to give Dr. Drake and his wife Brenda a tour of campus and share lunch with them. Two things were immediately evident when meeting with Dr. Drake; one, he genuinely cares about students, and two, he has the perfect skill set for this time.

The Ohio State University is an incredibly complex organization, or organism, as we have previously discussed because of its breadth and depth. Dr. Drake has both breadth and depth. His incredible credentials and diverse body of experiences establish his breadth but his deep understanding is equally impressive.

As a graduate student who is engaged with faculty and research, I am thrilled to have an American Academy of Arts and Sciences fellow leading us in this time of investment in our academic core. He doesn't just have depth in his academic areas.

On our tour and during lunch, Dr. Drake was able to discuss every topic that arose about collegiate life. He is remarkably genuine and instantly connects with students. It is his passion for students and his ability to connect with various audiences that drives him to still teach a course every year, despite holding a presidency.

In summary, Dr. Drake is clearly a man of substance who took a genuine interest in me as a student; something that I know he was always lauded for at UC Irvine.

On the subject of breadth and depth, if you check YouTube, you may also find that he has very strong skills in guitar and bow tying.

I look forward to Dr. Drake engaging with the student body at Ohio State. He will be a model for us, both humble and accomplished, a leader with vision, and a leader who cares about students.

Mr. Schottenstein:

Thank you Ben. If I may, I would just like to say "ditto". As someone who has had the honor and opportunity to spend considerable time with both Brenda and Michael, I think that we have created a wonderful painting of the persons. This is the second search I have been part of. The first search, that you chaired Mr. Shumate, I remember you said to me at the beginning, you will learn a lot about not just Ohio State but higher education and the qualities and characteristics that make for great leaders. I did learn a lot that time and I think I learned even more this time.

One thing that really resonated was how critically important that the leader of a university, particularly one like Ohio State, but I think all, have to love students. I think in Michael Drake, we have someone that knows that at the end of the day, it's all about the students.

The other thing is just what a special place Ohio State is and how we are viewed by so many who were so interested in this job. We are very fortunate to be in this place.

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Anticipating the vote that we are about to take today is a great day for The Ohio State University as we proceed to welcome our 15th president. He is, as you said, the right person at the right time.

Without further ado, unless there are any more comments, a motion has been made and seconded.

Upon motion of Dr. Wadsworth, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Schottenstein, Brass, Ratner, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg, Smucker, Shumate, Krueger, Gasser, Porteus, and Hoeflinger.

INTRODUCTION OF DR. MICHAEL V. DRAKE, DESIGNATE PRESIDENT

Mr. Schottenstein:

I will now introduce everyone to the 15th president of The Ohio State University, Dr. Michael Drake, and his wife Brenda.

President Designate Drake:

Thank you very much. That was very pleasant. I was thinking I should do the proper thing and die first but that was quite thoughtful. Let me just say before I make my prepared remarks how much I appreciate the acknowledgement of Brenda and the hard work that she has done. In roles like this, these are really two person jobs. The Chancellor is out front a lot but being supported in many ways but the spouse or partner. I think there is a great deal of focus and attention on the person who has the title but the team is what is very important for this. I want to thank you again for acknowledging Brenda and the incredible work that she has done on behalf of higher education. She is looking forward to doing that here in Columbus on behalf of The Ohio State University. Would you join me for a moment for a round of applause?

Thank you very much Mr. Chairman, Dr. Wadsworth, and members of the Board of Trustees. I am deeply honored by your nomination and the confidence that you have displayed in me. This was quite an arduous process. I will say that I have done this a lot from the other side, hiring people for senior positions. It's fun to change roles a bit but from the very beginning, I felt bonded with you and the members of the committee. I liked all of our conversations. My enthusiasm for this position kept growing with each of those conversations and with each visit. I am truly honored and excited to be here today.

The presidency of The Ohio State University is in many ways the premier position in higher education in the United States. This university is outstanding. It's also a university that is clearly on the move; the preparedness of the students, the excellence of the faculty, its capacity to solve global problems, and its noble adherence to the land grant mission. That mission of access to education and that mission to serve the communities, in which our university is situated, make it an incredible place to be. Here, interdisciplinary is not just a talking point, but really a way of life.

Ohio State is also known for its passionate alumni; half a million passionate alumni, for the steadfast support of the elected leaders including the governor, and for the solid and growing partnerships that we have throughout Ohio and around the world.

My connections with the state of Ohio date back nearly 100 years. My mother, though born in Georgia, moved here at an early age and was raised in Youngstown. When I was a child living in New Jersey, we would come to visit our family in Ohio. I always thought of cousins, aunts, and uncle being here. I remember those visits many, many

years ago. Having a chance to return to a place where my family has such deep roots is quite touching.

A little video was made a couple of days ago. We have a copy of my mother's graduation picture from East High from 1933. It was actually quite touching to me to hear the voice over but then to see a picture of my mother, who has passed away about five years ago, and think of the great long circle that has taken place over this last century. I think of her at this moment.

I would also say that the trajectory of Ohio State and the power of Ohio State are admired and understood throughout the world of higher education. I have certainly known of Ohio State for my entire adult life but these last several years, in particular being part of the AAU (Association of American Universities) and working with other leaders, Ohio State and the voice of Ohio State always rings loudly in discussions about where American higher education should go and as a leader in the world where higher education worldwide should go.

Ohio State has embarked on a grand scale for a new course with results for students and faculty who learn and discover together in this great environment. We teach and learn for Ohio and study for the broad group of people that we serve here but remain connected broadly around the world as well.

The university has developed wholly innovative financial strategies. Its progress in private fundraising proves that alumni and friends believe in this institution and want to invest in its future. I am proud that a substantial part of this effort is institutional commitment to scholarships and financial aid to make sure that all students are able to achieve their educational promise and objectives.

The university is a community in and of itself, we all know that. It really has a particularly important place in this remarkable city. This is a city of great texture and vibrancy and the key element of the university's quality and success is its relationship with the surrounding community. Together, the combined economic and cultural forces are tremendous. Brenda and I look forward to making Columbus our home.

Ohio State is bold in its intention to inspire greatness in its faculty, its staff, and its students as it ascends further in the ranks of the world's preeminent institution of higher education. Transforming lives is a tall order but this university is sharpening its focus in ways that will improve lives close to home and around the world.

I am deeply humbled by this opportunity and looking forward to joining the Buckeye family.

Go Bucks!

Mr. Schottenstein:

If there is no other business to come before the board at this time, we are recessed until tomorrow morning at 8:00am when the Finance Committee and the Academic Affairs and Student Life Committee will meet to be followed by the full board reconvening for its formal meeting at 10:00am. We are recessed.

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Friday, January 31, 2014 at 10:07am.

Present: Robert H. Schottenstein, Chairman, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, Michael J.

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Gasser, Brent R. Porteus, Erin P. Hoefflinger, Benjamin T. Reinke, Stacie E. Seger, G. Gilbert Cloyd, Corbett A. Price, and Alan VanderMolen.

Mr. Schottenstein:

Good morning, everyone. Thank you for joining us today. We will reconvene the meeting of the Board of Trustees and ask our Secretary, Blake Thompson, to note the attendance.

Dr. Thompson:

A quorum is present.

Mr. Schottenstein:

Thank you. So that we are able to conduct the business of this meeting in an orderly fashion, we would ask that the ringers on cell phones please be turned off at this time.

The minutes of the November meeting of the Board of Trustees were distributed to all members of the board in advance and unless there are any additions or corrections those minutes stand approved as distributed.

Before we begin with the formal agenda, I would like to take a moment to welcome our newest trustee. This is not the first time that we have been with Erin, but it is the first time that she has been at this full regularly scheduled board meeting in public session. I do want to say on behalf of the entire board, Erin, welcome. We look forward to serving with you and it will be great for Ohio State to have you on this board so thank you.

I also want to take a moment, anticipating a vote coming up on the consent agenda, to welcome our newest charter trustee. He was not called in the attendance role because we have not technically approved him yet as a charter trustee but I have a feeling we will be doing so in about ten minutes and that is Alan VanderMolen. Alan, you are the third charter trustee to serve this university. Dr. Cloyd was the first and Mr. Price was the second. We are absolutely delighted to have you join us as well and look forward to working with you for many years. Thank you, Alan.

I would like to call on our student trustee, Stacie Seger, for the Student Recognition Awards.

STUDENT RECOGNITION AWARDS

Ms. Seger:

Thank you, Chairman Schottenstein. I would like my two students to join me.

Stephanie Verhoff, a 4th year from Kalida, Ohio is majoring in Sustainable Plant Systems with a specialization in Agronomy. Stephanie first joined the Ohio State family as an active member of the 4-H program where she held many leadership positions. Her drive and passion for success led Stephanie to continue her leadership as a student at Ohio State. Stephanie is actively involved on campus serving as a College of Food, Agricultural, and Environmental Sciences Student Ambassador, Chancellor of Alpha Zeta Partners, member of SPHINX Senior Class Honorary, Collegiate 4-H, Scarlet and Gray Ag Day, as well as a university host.

As an honor student, Stephanie has been engaged with undergraduate research since the spring of her freshman year. Her honors research project consists of working

alongside Dr. Snow and Dr. Sweeney in the Department of Evolution, Ecology, and Organismal Biology. She has performed DNA extraction, field work, seed cleaning, and other laboratory procedures to further the ecological research on switch grass. Stephanie has also worked with AgReliant Genetics as a research intern in the Native Traits Department, working with corn disease trials and breeding nursery.

Stephanie is a leader here on campus, but she has also taken her leadership beyond Ohio State. Stephanie has participated in two study abroads; one to Chile where she studied agro ecosystems and the other to Brazil as a part of the Alpha Zeta Partners six-week study abroad focusing on the environment and economy. In addition, Stephanie was selected to serve as the Ohio State delegate at the Agriculture Future of America Leaders conference in Kansas City and at the National Alpha Zeta conference in Fresno, California.

Dean McPherson stated, "Stephanie is an outstanding student who balances her academics and involvement outside of the classroom and is one who leads by example. She is truly a student whom others admire and is striving to reach her goals."

After graduation in May, Stephanie will be completing a 6-month soybean-breeding co-op with Monsanto in Findlay, OH. After the co-op, she will start graduate school to study plant pathology or plant breeding. Stephanie plans to make an impact on field crop disease management and develop resistant varieties that enable producers to harvest higher yields.

Congratulations, Stephanie!

I would also like to recognize Caitlin Pohlit. After receiving her Bachelor of Science in Agriculture in 2008, Caitlin has continued her education as a Buckeye and will graduate with a Doctor of Veterinary Medicine this upcoming May. With her emphasis on a small animal career, Caitlin has completed apprenticeships with the Mississippi State University College of Veterinary Medicine, The Animal Dental Clinic in Virginia, the BluePearl Veterinary Partners in Florida, the Columbus Zoo and Aquarium, and with multiple units throughout Ohio State.

Caitlyn has taken special interest in working with organized veterinary medicine groups. She serves as a delegate and is currently the secretary for the Student American Veterinary Medical Association, Vice President of the Veterinary Business Management Association and is the creator of the OSU College of Veterinary Medicine Town Hall for students. She attends numerous conferences, symposia, and conventions to help further her training and certifications.

Caitlin's dedication to the veterinary medicine field has not gone unnoticed by her colleagues. The American Board of Veterinary Practitioners recently awarded her third place in the national 22nd Annual Case Report Contest for a companion animal case. This case included diagnostic workups as well as medical and surgical management, a clear demonstration of veterinary expertise, the application of sound medical principles in diagnostic treatment, and the communication of medical observations and organized data. She also received the Simmons Educational Fund Business Aptitude Award for exceptional interest and proficiency in the business of veterinary medicine.

When she isn't busy on the clinic floor, Caitlyn enjoys giving back to the community as a part of many volunteer programs, and also enjoys playing with her yellow lab Paisley.

Caitlyn is currently pursuing a Veterinary Internship and Residency Matching program for a small animal rotating internship in surgery and medicine. She is interested in a program that emphasizes mentorship, primary case responsibility, and didactic experience to help her become an excellent doctor. Additionally, she would like to continue her involvement in organized veterinary medicine by continuing to be an advocate for her profession through the American Veterinary Medical Association.

Congratulations, Caitlin!

Ms. Verhoff:

I first off want to say thank you for this honor and thank you for Dean McPheron for this nomination. It is very humbling coming here this morning and being here with all of you. This definitely ranks as a top five moment for me as a student at Ohio State along with studying abroad, being linked into Sphinx, and also going to my first football game and learning what touchdowns were. Kalida High School doesn't quite have a football team.

This has been a really great moment. I want to thank all of you in this room for what you do for the university and allow students like us to do what we love. Thank you.

Ms. Pohlit:

Good morning. Thank you again for having us here and for this wonderful honor as Stephanie said. I received the email from Stacie about the Student Recognition Award three days before Thanksgiving and for me it was really a mixture of emotions because I had just finished taking my National Licensing Exam, my grandfather was about to have heart surgery so my family had been in and out of Ohio, and clinics were really in full swing for me but to be honest, I didn't even know this award existed until I got the email so I was mostly quite shocked. I really owe it to Dean King and the rest of our college for the nomination.

That being said, after having read through the email, I truly felt it was a blessing in disguise to have gotten it right before Thanksgiving, essentially right before a day of giving thanks because I am extremely thankful for this honor. I really do have so much to be thankful for as I would not have received this award if it weren't for the experiences I have been able to have here at Ohio State and the people I have met along the way through my professional career here at the university.

I would say my time spent here in eight plus years has been full of triumph, heartbreak, angst, and happiness but it is undoubtedly the educational and life learning experiences that I have had here that have really transformed the emotions that I have experienced throughout the years into a nice little blend. I have really come out in the end quite positively and having an uplifting experience here.

I guess once more just recognizing the people that I have truly been able to work with on a daily basis that have allowed me to better myself by letting me stand up on their shoulders and take the pride. They have really been able to give me the opportunity to transform myself from somebody that sat in the classroom for many years in a didactic setting to an accomplished professional student on the clinic floor. Namely I would like to recognize the people in my life that have made that possible: my mom for her unyielding devotion, loving and nurturing ways and teaching me to be a really hard worker; my dad, although he lives in Florida, he is still a very proud parent; Dean King for being a leader with inspiration and a role model not only to me but to our entire college; Dr. Lord and the remainder of the Dean's Suite for their help in many ways throughout various projects; the entire Veterinary Medical College community, especially the faculty, and my colleagues that I am with every day for acting as a spring board to everyone really to allow us to just push ourselves further; my friends and family who have supported me through the ups and downs; Dr. David McGuffin, my original mentor and private practitioner in town, who has taught me invaluable life lessons and communication skills; and lastly to all of you and The Ohio State University community of students, faculty, staff, and its supporters for making me so proud to be a buckeye.

Thank you.

Mr. Schottenstein:

I would like to call on President Alutto for the President's Report.

PRESIDENT'S REPORT

President Alutto:

Thank you, Chairman Schottenstein. Yesterday we greeted Dr. Michael Drake who will join us later this year as President. I have to tell you, the warmth of that welcome certainly helps to offset the start of a frigid spring semester! It also provides us with an opportunity to remember the progress we continue to make as we move to the next stages of university success.

First of all, as I have indicated, we have survived two visits from the dreaded "Polar Vortex," and that is a feat in and of itself. For the past few weeks, I have been fielding emails from students asking, "Has anyone from your office taken a walk outside lately?" Interestingly enough, since I usually arrive on campus by 6:30 in the morning, it is easy to say, "Yes, I have and the world has not ended!" But the truth is, we have a coordinated team that monitors the conditions very carefully to ensure that everyone stays safe. We certainly might have found a way to eliminate Winter Quarter, but we certainly did not get rid of winter.

I would like to touch however on some of the highlights of this past year. First I want to underscore a simple notion. That is one of collective achievement. That is truly how we continue to move this university forward through our faculty's multidisciplinary research, our students' innovative pursuits, our talented staff at every rank and file, and the support of our unparalleled alumni base and invaluable partnerships across the university and the community. It takes all of us together, the many diverse and talented individuals of the Ohio State family, firmly committed and working together with great passion.

Let me begin by mentioning a few new members of our Ohio State family, and those who are taking on new roles on our Board of Trustees.

First of all, I also want to welcome Erin Hoefflinger to the board as our newest board member. She was appointed by the Governor in November. Erin, welcome to your first board meeting and welcome to the Ohio State family. Erin's leadership skills and breadth of experience in the rapidly changing health care area will align so very well with issues being addressed by Ohio State. We look forward to working with you to as we guide the university's progress.

As Chairman Schottenstein mentioned, we also welcome a new charter trustee, pending board approval a little later this morning, Alan VanderMolen. He is the president and CEO of Edelman Global Practices. It is a delight to have you here. He brings a wealth of experience and expertise in public relations to this board and to our Advancement Committee in particular. Alan is an alumnus who is passionate about his alma mater. I am just delighted to welcome him on a new part of that journey. Welcome.

As most of you know, Blake Thompson has been serving as interim secretary of the board since November and been involved in an integrated fashion in the search for a new president. As of January 27th, Blake has agreed to assume the permanent role of secretary of the Board of Trustees. That is a critical role for us and we are very grateful to have Blake on board to add his talents to that activity. Thank you very much, Blake.

I also want to take a moment to publicly thank Governor Kasich for his innovative approach to funding for higher education. For the second year in a row, he called on leaders of the state's 37 higher education institutions to work together to prioritize capital spending throughout the Ohio Higher Education Funding Commission. I have had the opportunity to serve on the Commission this year and begin to see and understand the dynamics of trying to bring together the needs and the aspirations of such diverse institutions in the state of Ohio.

Last week, the Commission announced its 2015-2016 capital funding recommendations, which focused on programs that would give Ohio and our region a competitive advantage when it comes to economic development and job creation. For Ohio State, we focused on support for our discovery themes and on data analytics, in particular, as an emerging industry.

Our biggest proposed projects would be the renovation of Oxley and Pomerene Halls; two of the oldest and the most iconic buildings on our Columbus campus. If the Commission's proposals are approved, as we believe they will, these buildings would get a major overhaul similar to the renovations undertaken with Sullivant Hall. These are great old buildings that were made possible 100 years ago with state funding. A century later they will get a new beginning, this time with both state and private support. In particular, Pomerene Hall will become the 'hub' of our Data Analytics Effort, which is the first Discovery Theme effort to launch. This is a fascinating and quickly growing industry with opportunities for research, learning, business partnerships, as well as job creation.

As I mentioned earlier, we have accomplished some extraordinary things over the past year. There have been some soaring points of pride, and some unexpected twists and turns. From my vantage point, both as interim president and with two decades upon which to reflect, I never cease to be amazed by our talented students, our extraordinary faculty members, and the very real ways that Ohio State makes an impact in this community and beyond. Quite literally, it is at times difficult to get your arms around on the ways that Ohio State can make you proud. Let me just share a few examples with you.

Effective January 1, Ohio State adopted a tobacco-free policy on all six campuses. We are also deeply committed to improving the health and wellness of our university community. We are offering a number of resources to help individuals become tobacco-free. I am certainly grateful to all those who served on our tobacco-free committee and continue to implement this policy and seek its improvement. This represents a truly monumental task and many hours of work on all campuses and I am deeply appreciative of the effort and the outcome.

Earlier this week, Ohio State was named a "University Partner" by the Pat Tillman Foundation. That recognition will provide scholarship opportunities for our outstanding military and veteran students. Ohio State was one of only four universities in the nation selected for the scholarship program. We were recognized for the resources and the support we are providing for our veterans and current military students.

Of course, Ohio State is increasingly playing on the national and international stage. In Apple's latest commercial about innovative ways to use the iPad or tablets, our extraordinary marching band is playing on the international stage in a very real sense. This year, the band's use of iPads revolutionized how they practiced and performed and allowed student band members to quickly learn complicated formations, as well as save money and paper. The use of iPads was the brainchild of two seniors in the band, business major Ryan Barta and computer information systems major Charlie King. This innovation that has achieved so much attention was initiated by Ohio State students and is simply one more example of why the band and our students continuously make us proud.

I want to mention another student who has been in the limelight lately. Tori Boggs, an honors student in industrial design, is a nine-time world champion in jump roping. Tori plans to go to medical school, but, in the meantime, she managed to dazzle about 4 million viewers on the Ellen show this month with her athletic abilities. Her story has been shared widely on social and traditional media and began with a 90-second video produced by our communications team that has now had more than 900,000 views.

Finally, I just want to remind everyone that a new exhibit opens tonight at our Wexner Center for the Arts. The exhibit focuses on the art and culture of Brazil and explores the work of some 35 Brazilian artists. I will have the pleasure of attending the exhibit tonight and also welcoming Brazil's ambassador on his first visit to Ohio. Our Wexner Center continues to be a cultural gem on our campus, as well as a creative forum for our community, our state and the world. It continues a relationship with Brazil that Ohio State has had for many years through the research and teaching of our faculty and students.

There is always something to do on this magnificent campus. It is a true privilege to be a part of the Ohio State family, and I am grateful for the opportunity that I have been given. Finally let me say thank you all, and stay warm in the days ahead. Some of that warmth and energy will come from the creativity that we see every day in this university and its arts community. To put that in more concrete terms, I would like to turn to Executive Vice President and Provost Joe Steinmetz, who will begin to talk to us a little bit about what is happening in the arts district and the extent to which we have a commitment to the arts at this institution that continues a tradition of many years and many decades.

THE ARTS AT THE OHIO STATE UNIVERSITY

Dr. Steinmetz:

Thank you for the opportunity to talk to you briefly today about what is going on at The Ohio State University in the arts and probably more importantly what is planned for the future. We are truly blessed to have a very vibrant arts community as well as a world renowned arts location such as the Wexner Center for the Arts and the Billy Ireland Cartoon Library and Museum, which I think you visited in part last night.

Today I want to briefly talk about a vision for the future, our excellent academic program as it relates to that vision, and also the increasing partnerships we are developing with the community of Columbus. Before continuing, I would like to recognize two people that are here. First of all, Mark Shanda who is the divisional Dean of Arts and Humanities, and Valerie Williams who among her duties is an Associate Dean in Arts and Humanities and also director of the Arts Initiative for the university and also directs the Urban Art Space which is downtown. If they would please rise, I want to make sure you recognize them. They have been involved in much of this plan.

VIDEO

A vibrant Arts District is emerging near 15th Avenue and High Street, positioning the arts as the "front door" to this great university and its public face. The framework plan presented by Sasaki called for this area just a few years back. Our vision calls for the placing of a unified and comprehensive cluster of the arts at the entryway to the university with a renovated Plaza of the Arts as its welcoming signature. The first piece of this cluster was recently completed with the completion of the Sullivant Hall renovations. It is now a world-class facility. So what else is in this plan? As part of this plan, aspects of the Wexner Center for the Arts and Mershon Auditorium will be expanded and reconfigured. In addition, a 250-seat recital hall for the School of Music

as well as additional performance and classroom space for the School of Music will be among the goals of this larger plan. The plan also calls for bringing the Department of Theatre and theatre activities to 15th and High Street from their current location in Drake Union to be part of this vibrant district.

An underlying goal we have for this district is to create integration within and across the arts. This clustering of the arts here will not only visibly integrate the arts, bringing artists, dancers, musicians, performers, designers, arts administrators, arts theorists, and multi-media artists together, but also create unprecedented opportunities for collaboration and interdisciplinary artistic energy.

This re-vitalization of the Arts District will require the support of our generous alumni and friends. We have started the New Day Campaign for our School of Music that focuses on the needs of the school for enhancing and supporting its world-renowned Men's Glee Club, Jazz Ensemble, and Percussion Ensemble. As well, the addition of rehearsal spaces for our music ensembles and a 250-seat music recital hall will function as critical performance and planning spaces for our students and our faculty. These are all part of this vision.

To further expand the opportunities for our students, we need to create spaces that encourage learning for the types of performance opportunities that take place. For example, building a 500-seat proscenium theatre that can be run and managed by our students would be a great idea. This type of space will serve as a lab for students studying scenic design, lighting and costume design, performance, conducting, arts management, professional practice, and the business side of the arts, and perhaps programs we haven't even imagined yet!

This new 500-seat theatre would also support many of the programmatic needs happening in our Department of Theatre, once they move east from Drake Union. A new theatre in the area will open up discussion for how best to serve the community and the university community with Merhson Auditorium and the Black Box inside the galleries of the Wexner Center for the Arts. These two performing arts spaces, coupled with the Barnett Theatre that is to be completed soon, the renovation of Weigel Hall, the addition of a 250-seat recital hall and 500-seat proscenium theatre, can successfully support the curricular programming for our performing arts across campus. In addition and just as importantly, I think they will form a vibrant performing arts space for all of Columbus. We will rival such performing arts complexes as the Music Center in Los Angeles and the Arts District in downtown Dallas, Texas.

Outstanding facilities are necessary for success. We need to keep in mind that the main reason for making investments to create a vibrant arts district is really all about providing spaces for our students and faculty to interact, to hone their creative talents, to learn and discover, and to share their creations with the campus and the community. We have learned a few things about programming from the renovations we have already undertaken. For example, we learned when renovating Hopkins Hall, which is shown on this slide, our visual arts buildings, that strategic use of our studios and spaces allow for students of all levels to learn together in studio practice "lab" time, providing a friendlier place in which to create and foster safe environments. Environments where students try things beyond their own imaginations because they are working with others. That is, we are pushing their creative limits.

Building on the success of the recent renovation of Hopkins Hall and the current renovation of Sullivant Hall we are seeking to create a district for the arts that shares a strong focus on providing dynamic new learning spaces that are designed to integrate multiple aspects of the arts. For example, as students and faculty are in direct location with one another, new ways of working across arts management, dance, art education, animation, and performance will become evident in this vibrant arts hub. These kinds of renovations are already putting us on the map.

I have to point to a recent accreditation review team that was here in my office not too long ago. This team was here to accredit our dance program. In the first ten minutes in that presentation to me about their review, they went on and on about the facility that we built for the dance department in Sullivant Hall. They said in that review that this has put us on the map in facilities. We were already there with the program as we have one of the top ranked dance programs in the country. This is the effect an arts revitalization can have.

By bringing units physically closer to each other, we capitalize on the possibility of integrating research, creative work, and collaborative teaching. The newly established Lawrence and Isabel Barnett Center for Integrated Arts and Enterprise will bring in ways so that students can work on and off campus in an arts corridor that spans downtown starting with Arts Space and multiple theatres, to the new complex on campus. The Center will also help students understand that as artists they are creative entrepreneurs.

We are also thinking about the arts district that lies beyond our campus border. I personally think of the Arts District as beginning at 15th Avenue and High Street and traveling downtown, connecting and engaging the university significantly with corporate, government, and other academic affiliates through public and private partnerships on the visual and performing arts.

To help us establish and cement relationships with arts and arts organizations in the Columbus community we have established the Town and Gown Advisory Committee on the Arts. Through this formalized process we have over 20 partnerships with businesses, arts organizations around town. These partnerships are starting to pay dividends. For example, Bill Conner from CAPA (Columbus Association for Performing Arts) and I established a long-planned agreement with CAPA regarding the use of performance space and getting our students downtown. This past fall, we collaborated with Martin Inglis of the Columbus Symphony Orchestra (CSO) and hired one of our beloved CSO musicians as a part of our the School of Music. This past fall and upcoming spring, we designed a beginning young artists' program with Charles Warner of OperaColumbus for our voice majors and graduate students in theatre design to perform with the company and design for the company. The result is that 13 of our voice majors performed on the historic Southern Theatre in *Madama Butterfly* and will be touring this spring in the *Opera Goes to School* program.

Many of our collaborations with Guy Worley, President and CEO of Columbus Downtown Development Corporation, resulted in community art related programs and Ohio State's involvement in arts festivals throughout the community. We are currently exploring new joint ventures with CAPA in co-presenting another international work, playing off the Royal Shakespeare Company's internationally acclaimed performance of *Julius Caesar* last May.

These are but a few examples of collaborative ties we hope to strengthen with this great community by establishing the end and beginning of an arts corridor along High Street from the Urban Arts Space at Town and High to the new campus Arts District at 15th and High.

I would also like to acknowledge and have them stand. Several members from the Arts community are here today that I have mentioned in this and they have been great partners in this. Please stand and be recognized at this time.

I think all of these examples testify to our desire and commitment to further enhance relationships among the university, the City of Columbus, Columbus businesses, and local residents, seeking opportunities for cooperation, partnerships and educational exchanges that benefit our students and faculty at this world-class institution.

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It is my belief that a vibrant cultural and arts scene in Columbus will reap many tangible benefits for the university and for the community. In part, that's why we are interested in making investment around 15th and High that revitalize the arts here.

In closing, just let me say that as members of The Ohio State University Board of Trustees you should take pride in the accomplishments of our arts students and faculty. I know I do. They are making a difference on campus and they are making a difference off campus in promoting excellence at this great institution and will do so to an even greater extent when this large vision becomes reality. I can't wait to move forward with this.

Thanks for your attention.

Mr. Schottenstein:

Provost Steinmetz, I would like to make a comment and then open it up for comments from other trustees. Last night most of us spent some time in Sullivant Hall and toured the galleries, which were magnificent, and had the opportunity to spend some time in that new dance studio. We actually had a short performance by a group of dancers. I just cannot echo enough what you have said and just how important this is for the university as well as its ability to connect in a very powerful way with so many wonderful arts organizations that exist within the city of Columbus. I think this is just a very exciting thing for Ohio State.

Other comments from other trustees? Linda, I saw your picture up there and wonder if you want to say anything.

Mrs. Kass:

I know that Dr. Steinmetz is part of the Town and Gown Committee and really has been working hard to expand the relationship between the university and the community. I applaud you for doing that. I think it is very important.

Mr. Schottenstein:

Outstanding. Thanks so much for your leadership and we look forward to hearing more and more as a lot of this vision starts to become a reality which I know that it will. Thank you.

Okay, at this time we will hear the committee reports. There are six standing committees of this board and much of the work of this board, in fact the bulk of it, occurs within the committees. I would like to call on each committee chair to provide their report. I will begin with Governance, Mr. Shumate.

COMMITTEE REPORTS

Mr. Shumate:

Thank you, Mr. Chairman. There are four items on the consent agenda and I will give a brief summary of our meeting.

The first item on the consent agenda is the ratification of appointments to the Wexner Medical Center Board. There are two additional public members that the committee is whole heartedly recommending, Mr. David Fischer, who is the CEO of Greif, and Ms. Abigail Wexner, the long term chair of Nationwide Children's Hospital Board.

Next, the committee voted to recommend the ratification of the appointment of a new charter trustee, Mr. VanderMolen. You already heard about his outstanding credentials and we are looking forward to working with Alan and particularly with his new committee assignments both in Academic Affairs and Student Life as well as Advancement. We welcome Alan to our board.

The third item on the consent agenda is the adoption of our new and updated Compensation Philosophy. This Compensation Philosophy is moving towards a philosophy that will aid in the establishment of our total rewards program and we will continue to hear more about this particular policy going forward.

Finally, the ratification of the updated committee appointments is also on the consent agenda. It not only includes the appointment of Alan to Advancement and Academic Affairs but also and Erin Hoefflinger to serve on Finance and Advancement.

Mr. Schottenstein:

Thank you, Mr. Shumate. The Advancement Committee is co-chaired by Linda Kass and Gil Cloyd. Dr. Cloyd will give the presentation.

Dr. Cloyd:

Thank you, Mr. Chairman. We have three items on the consent agenda from the Advancement Committee all being recommended for approval. I will give some brief highlights on those.

I will begin with the University Foundation report and would note that this year is going very well. Our total fundraising activity is actually a little bit ahead of goal, which is good, 52% at 50% of the year passed. Recall we have a \$390 million total fundraising goal this year. This was helped in part by the largest December in the university's history. We received \$76.9 million in total fundraising activity this last December.

Also very importantly, the cash receipts total fundraising measures both gifts and pledges and other things, but actually the cash that comes in is important and we are at 55% of our goal for the year in that regard.

The campaign also continues to track ahead of a linear schedule. Through December, we have raised \$1.78 billion of the \$2.5 billion goal. We did identify a couple of opportunity areas where we want to pick up the pace and that is the giving for scholarships and also the giving goals that we have for not new building space but creating the kinds of learning environments that we want. In both of those areas we have opportunities to do better.

We also looked at each of the units that we have and identified that some are ahead and some are behind. I think importantly, and we felt very good. In late March, the Advancement Organization, working with the Provost, will be meeting with the Deans and all of the various units to make sure we are utilizing the best learning and where we have opportunities that we need to pick up the pace, the units will discuss ways that will be done.

We also heard from the Foundation Board, which I had mentioned in an earlier report, has been doing some outside benchmarking with other Foundation Boards. This is a critically important stakeholder group for the university and they are looking at a restructuring that will allow them to provide even better service to this university. They plan to have that final plan in place and we will vote on it at their April meeting.

There are eight items that involve namings on the consent agenda. I won't go through those. If anyone has questions, I will address them. The committee is recommending approval of all.

We also have seven Distinguished Service Award recommendations on the consent agenda. Martha Garland, Jay Gerlach, Bill Lowrie, Dan Sandman, Daniel Shapiro, Mac Steward, and Robert Weiler are all very strong supporters of this university and the committee is recommending them for approval.

We continued our journey in the scorecard. I won't highlight any of that. I would be happy to address any questions you may have. I would just note that this remains a very active topic and with us treating it as a journey to make sure that we are getting the metrics that will be most valuable to us in tracking our progress in Advancement.

We had mentioned and I want to go to grant funding which has had this marvelous acronym of OSP (Office of Sponsored Programs) as it appeared in reports in the past. We had a review with the Advancement Team, the Provost, and Dr. Whitacre several months ago. We really took a relook at this area. We have now refined some of the definitions in that area which I think were causing some issues. We are enhancing the IT system so that we will have better data from this area. Importantly, these private grants, which are basically all grants that come to the university that are not government related or are not private contract related items, they comprise over 20% of what we need to get in a going fashion from development so they are very important. With the revised structuring and a better approach to it, I think we will do even better in this area in the future. I was really encouraged as the Provost talked about this yesterday, the opportunity is now for us all to engage and really leverage some of the great opportunities we have here at the university, particularly with our trans-institutional approach to research in our discovery areas.

The final thing I would note is that we had our first review of our Annual Giving Program which had transitioned from the Foundation Board to the Alumni Association to oversee it. It is a key part in the Advancement aspect if we think of the triad that we have thought of in the past: create awareness, gain engagement with the university and then you will get the philanthropic activity that comes from that. This is a very key area for us because at many times, this is the initial awareness that we are creating amongst people. This is a program that is not directed to really important stakeholders that have provided large principle gifts in the past but these are largely newer people that will be coming in to understand the university, create that engagement and giving and obviously, our big opportunity area is to focus that initially towards the alumni. A new senior director, Jennifer Keys, outlined the program that they have underway. We will have more to report about that in the future but I feel good that we now have a very dedicated program to help us enhance that donor population.

I would be happy to address any questions.

Mr. Schottenstein:

Ben.

Mr. Reinke:

I want to follow up on something that Dr. Cloyd said. That is the importance of getting our definitions right in regards to dollars, how they come to the university, and how they are intended to be spent. The reasoning is that dollars that come in for research can really be important to three committees: Academic Affairs, Finance, and Advancement; they can be split up into something that is really a grant, something that is a contract where the company owns the IP, or a gift. When we are in a time when government funding is decreasing over the near future, making up for that in internal research dollars has to come from new and innovative partnerships, especially and often with grant organizations or private entities, companies. By aligning our resources to best go after some of these big contracts, which we have seen great progress in over the last couple of board meetings in impressive ways, is really important. Those definitions are critically important. It is a really great effort.

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Mr. Schottenstein:

Thank you. Any other questions? Thanks for your report. Next is the Audit and Compliance Committee chaired by Judge Marbley.

Judge Marbley:

Thank you, Mr. Chairman. The Audit and Compliance Committee met yesterday. We essentially had two presentations. One was from our external auditor PricewaterhouseCoopers (PwC) through Mr. Rick Stover. Since our last meeting Mr. Chairman, PwC has completed audits for most of the major areas previously identified, including the Health Plan, WOSU, and athletics. He informed the committee that there have been no changes to report and the university continues to have a clean audit.

PwC is now in the process of ramping up for the 2014 audit. I will note parenthetically for many of you that know Mr. Stover, he is going to be leaving to go into academia and will introduce his successor at our next committee meeting.

We then heard from Mr. Gates Garrity-Rokous, who is the university's vice president and chief compliance officer. He updated us on the current status of his office and the plan. His office is now fully operational. They have implemented an annual compliance plan and with the hiring of a policy and training director, they are going to begin the process of testing and monitoring. He also noted that the office is in the process of piloting investigation standards, tracking and reporting; the results of which he will give at our next committee meeting.

He then reviewed the Ohio Ethics Law financial disclosure requirements for members of the Board of Trustees. As you know, the deadline for filing your annual financial disclosure forms with the Ohio Ethics Commission is April 15th. He reminded us of an optional reporting process, presented to the Board earlier this year, by which Trustees may submit privileged and confidential copies of their financial disclosure statements to the Office of Legal Affairs. That was an initiative undertaken by Mr. Culley's office in an effort to assist the trustees and the university in proactively identifying and managing potential conflicts of interests.

We then went into executive session, Mr. Chairman, and that concludes my report.

Mr. Schottenstein:

Any questions for Judge Marbley? Academic Affairs and Student Life, Dr. Wadsworth.

Dr. Wadsworth:

Thank you, Mr. Chairman. We had a very interesting meeting. We started off with some routine personnel actions that are on the consent agenda.

We did study the Academic Initiatives Scorecard and want to add a little bit of detail to that going forward because the temporal changes are not linear. We need to break it out by year to understand that more fully and we are going to do that.

We had two presentations. The first was by our vice president for student life, Dr. Javaune Adams-Gaston (Dr. J.). She spoke to us about student development theory, which I am afraid I was quite ignorant about and I certainly didn't know it was a discipline that dated back to John Dewey in 1916. This is a very interesting part of our academic world and seeks to explore how educational experiences can be translated into practice. There was quite an involved discussion about this; how does the discipline that we learn then translate into better engagement? We talked about the issues of living on or near campus, leadership, involvement and service, healthy living,

which I will come back to, and student employment as part of the whole student experience.

The issue around healthy living was a little worrisome. There are a lot of issues around anxiety, depression, resiliency, and drug and alcohol issues. They are being very well addressed but they are very real issues that we don't often discuss. There was quite a lot of discussion about the millennium generation and I learned some key phrases that I was unaware of. They are labelled as the merit badge generation. They come out of a very much monitored and helped environment at home and then are suddenly released into a university and it is a whole different experience; they can't get extra credit for grades, and so on. I also learned the phrase helicopter parent. These are people that hover over and make a big noise and add to the stress and anxiety of when children are released into the world. All of this adds up to some very serious issues as well as understanding the psychology of what we are doing now a day versus maybe how many of us went through experiences.

She focused on how development theory can be applied to the various facets of student engagement and, in turn, how that engagement can be measured. There is some superb data that have supported many of the conclusions and directions. It was a very enlightening presentation.

The next presentation was by Dean Cheryl Achterberg of the College of Education and Human Ecology. Shortly into her presentation, we realized we have three world authorities in the room, including our Provost, the Dean, and Dr. J. We all had views on everything to do with education and we couldn't contain ourselves. This is one of the most involved and lively discussions that we have had because we all think we know something about the topic. We were disabused of that fairly quickly. I will say that the college, it is very interesting, is a combination of the Education School and Human Science. That is a very interesting merge of two different entities and with what the usual challenges one might imagine.

The college is doing very well. It is ranked number nine in the country among public institutions and number one in teacher education. Numerous degree programs are ranked in the top 10 nationally and they have introduced a lot of new degree programs as well as PhD programs. There has been a lot of change and a lot of very positive outcomes.

In research, they have tripled their research awards in the last five years. What may be a surprise to many is that they landed the largest single program grant outside of the medical center of \$45 million for Reading Recovery which is now being implemented across 40 states. This is very enlightening.

We discussed endowment. I am sure Mike Eicher will be pleased to hear that. That has gone from \$30 million to \$42 million over six years.

Undergraduate enrollments have steadily increased to nearly 4,500. All in all we had a very positive view of the college. One of the things that really came across to us was how this work at Ohio State University should intersect public policy and really be a factor in how people think. Maybe the most pressing issue I have seen is this third grade reading public policy implementation proposal. I was struck by the need for that kind of decision to be enlightened by the kind of work that we heard today.

That is my report, Mr. Chairman.

Mr. Schottenstein:

Questions?

Mr. Jurgensen:

I think this last point is really important. I don't know across the state of Ohio but in the city of Columbus, I have been out scouting around and getting different points of view relative to what the prognostication of what the third grade reading hold-back number is likely to look like. You have people that say, at this express moment in time, 60% of our third graders aren't going to make it, which means that they would be held back. They monkey around with the numbers a little bit and they get that down to 40%. Then you start to say for how many years? You throw a 40% hold-back for two or three years, because in other states that are slightly ahead of us, that seems to be the length of time before all the adults get this figured out. The bubble that puts in the system is significant. Figuring out ways that we can accelerate the recovery of that is an enormous public policy question.

Dr. Wadsworth:

Right. That is why we raised it. You would have classrooms that are completely burdened and you would have others that are empty.

I actually downloaded the third grade reading test to see how I would do; the Judge advised me not to give the results. It is not trivial. It is a fairly thoughtful test and I would urge people to take a look at it and just see what it is we are asking and how much would you want to bank on holding back 60% of the kids or 40% based on that.

President Alutto:

This is a critical conversation not just for Columbus but on a nationwide basis. I also think it symbolizes a stress that we have been having within Ohio State. That is that we can gather a lot of data on where we are but the question ultimately is what do we do with that information? What are the policy implications and how do we get those fed in to both the political system and things as simple as the educational system? That is where we really see the College of Education beginning to take a leadership role, not just locally but also nationally. It is that application of the empirical findings to "what do I do?" What is the policy? That has to differentiate Ohio State in the long run.

Dr. Wadsworth:

Joe, one of the things that Cheryl told us about was the increased success in faculty winning national awards, which is a great move to having an impact nationally on education. Thank you.

Mr. Jurgensen:

I happened to have a meeting with the Dean a couple of weeks ago relative to a middle school charter school operation I am involved with. We were trying to get a dialogue going about our teacher preparation here at the university but a little more specifically on teacher preparation for high poverty, urban America. Are we doing everything we can do to prepare our teachers for the multiple different places they might end up? They are starkly different. If you end up in rural Ohio, it is one set of issues and conditions and if you end up in suburban Columbus or Cleveland or Cincinnati, it is a different proposition. If you end up in the eight urbans, there is a really stark difference. She has thought a lot about this and is looking hard into this, which is very good.

I think there are a number of universities in the state of Ohio who happen, by virtue of where they are located, to be in close proximity to one of the big eight urban districts. They have an opportunity to have a real live laboratory right down the street. We need to find ways to incorporate the truth of that lab into what we are doing because you can't replicate it theoretically. You have to go live it and be in it.

Mr. Schottenstein:

Just to stay with this for a moment and I know we have a few committee reports left. In terms of as the data is gathered and then the issue is what do you do about it? How do you affect or change policy? We think about the role that the John Glen School currently plays, what are the two or three or four kinds of public policy issues that that school should focus on? I don't even know what they are that they currently are focusing on but what should they be focused on? It seems like this topic we are talking about has a lot of white space for someone to move into. I think that some of you have given more thought to this than me.

Mr. Jurgensen:

What is going to need to happen is that thinking about it sort of in a box. There are going to be four corners of a box that have to come together to produce a response plan to this. There is what the business community can and should do; there is what social service and other support activities that are already in communities all over the country but in Columbus too, how they work together; there is the academic teacher preparation aspect of it; and then there is the school system. You have four sources of resources, help, and whatever, but there is no effective means of collaborating in a strategic way about how you bring all of this together.

A couple of years ago with Governor Strickland, we had a commission to deal with public/private partnership which was how we bring three of these four together. The piece that was missing in that public/private commission work that we did, and I look back on the work that we did now and I realize we missed it, we didn't have higher education in there. We didn't have that fourth corner of the box. We had every program in Columbus that was happening and we had the school system and we had the business community represented but we didn't have higher education represented. There is a lot more that we can do and Ohio State, in my mind, should be the point of the arrow of this.

Dr. Cloyd:

This to me has an analogous situation in how do you stimulate economic development. In the end, it is a sociological problem and what Jerry is saying I think is dead on right. You have to have a situation where all of the people that are engaged, that are important, are really truly engaged in a collective manner, not as individual silos that interact once in a while. I know that some of you get tired of me talking about it but that was the key turnaround in Austin. That is why Austin is what it is today. They recognized when they said we are going to create a technopolis that you have to understand the sociology of it, what really gets those key people on the same plane and in dialogue consistently and then they adopted what we know we do here very well, which was the ag extension service model of how do you take core knowledge from a university and get it applied into the community. We know how to do that very well. I think the key is to what Jerry is outlining; how do you begin? We obviously have a wonderful opportunity here in Columbus to create that kind of network. One of the keys they found in Austin were the relationships between key principles, in each of these key stakeholder groups to where they would be meeting and they talked about their mutual interests so that all of the discussion got to the right sort of end point.

If we don't do something like that, I don't think we will ever have the kind of progress that we need.

Mr. Schottenstein:

To be continued. Good, interesting comments. Moving to the Finance Committee, Mr. Jurgensen:

Mr. Jurgensen:

Thank you, Mr. Chairman. We had six items for discussion. They are the recurring items that we review every time so I am not going to go into any specific detail. Everything is on track relative to budget and the like, and that includes the financial position of the university, the physical environment scorecard of the university, and the construction project status report. Everything is on track.

We did have a similar conversation to what happened maybe a little bit in Academic Affairs in that we had been talking about these scorecards and asking the administration to continue to look hard at them to ensure that they are meeting everybody's needs. I think there is a collective agreement that there is improvement that can come. They do what we have asked them to do. The question is, are we asking them all of the right things. Whether it is Medical Affairs, three of our members think there are other things that we need to be tracking there that we are not. If it is the physical environment, Ron made some suggestions about what we might be tracking there. The people in administration have their own set of things that they know they would like to see incorporated. We have asked, for the June meeting, management to come back with some proposed changes to all of these and they think that is adequate time to get that review done.

We had a question from a previous meeting relative to how the university handles land when we get land as a gift. It is pretty interesting when you see the wide array of things that people leave to a university. Geoff Chatas reviewed the policies and the procedures with respect to real property when we get that and it is basically to try to dispose of it as quickly as we can. If that can't be done for one reason or another, it could be market condition or some other reason, in order to hold onto it, there has to be a plan for why we are going to do that and that plan is reviewed up the management chain of the university.

Our last presentation was on the north residential district transformation. Jay Kasey presented an overview again of that whole project. It has started. If you drive by the intersection of Lane and High, you will already notice a lot of blank space that was not there too long ago, so things are underway. This is a \$305 million effort as currently budgeted. That includes a 12% contingency. The total cost of this is currently estimated at \$370 million. The difference of \$370 million and \$305 million would be the soft costs involved in this as well as furniture, fixtures, equipment, and things like that. Not all of the aspects of the guaranteed maximum price contracts, there are eight of them I believe if I remember the number right, are not all signed, sealed, and delivered yet but they are getting close. As we talk about this the next time, we should be told whether that \$305 million number in fact is going to hold up. Right now it looks okay.

We have two items on the consent agenda. The first, we need to make a very slight modification to the contract or the project involving some work done at the stadium. It is a request for about a half a million dollar increase bringing it up to \$4.8 million from \$4.3 million. As they have gotten into it, they have learned a little more and they have discovered they need to do a little more work than we originally thought to get the concrete fixed.

The second one is an easement which we run into from time to time. This happens to be an easement with the city of Columbus relative to the north residential district. This is pretty straight forward. The one thing that Keith Meyers asked or made sure was included, if in fact the city of Columbus needs to come through the easement to deal with the sanitary sewer, which is what this is about, that they will put whatever they tear up back in the condition it was before they tore it up. He got that done. Those are the two items.

That concludes my report.

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Mr. Schottenstein:

Thank you, Jerry. Any questions?

The final committee report which is the sixth standing committee of the board. It used to be called the Medical Affairs Committee and is now the newly formed and consolidated Wexner Medical Center Board. Mr. Gasser serves as the reporting/lead trustee member of that Medical Center Board and Mike, if you could report on the happenings of that board meeting.

Mr. Gasser:

Thank you, Mr. Chairman.

The Wexner Medical Center Board met Wednesday. We have one item on the consent agenda which I will describe in a few minutes.

The meeting started with Dr. Gabbe describing the State of the Medical Center Address that he gave to the medical center last week. The State of the Medical Center Address focused on the calendar year 2014. Dr. Gabbe emphasized that in the coming year, the medical center staff, nurses, doctors, educators, and researchers must learn to "work smarter and work together." Dr. Gabbe described the plans to improve operational efficiency and effectiveness which will apply across the entire medical center including patient care, education, and research.

Dr. Gabbe then reviewed the Wexner Medical Center initiatives scorecard. Most of the items were green. There was a yellow in admissions, which is falling short of budget by 48 admissions, but it's 2.1% greater than last year. The medical center continues to exceed three key budget metrics through the first six months of the year, operating EBIDA margin, days cash on hand, and debt service coverage. We had discussions on whether these are continued to be the right metrics and those discussions will continue to go forward as we evolve as a committee.

Mr. Chatas and Mr. Geier reviewed the operating and financial highlights of the health system. Most of these metrics had already been described by Dr. Gabbe but one to note is total surgeries fell 2.7% short of budget, which we attributed to the departure of several active surgeons for other opportunities; that is a concern that we are looking at. Operating revenues, gains from operations and excess revenue over expenses all have exceeded budget.

Finally, Jay Kasey described the Medical Center Expansion Project. He said the six most important words we needed to hear: on time, on budget, on scope. Everything else I sort of blacked out but I heard those six words which were the most important six words. One item which I think is worth noting is that on the construction contracts, 86.6% have been awarded to firms from Ohio, and 28.4% of the contracts have been made with EDGE (Encouraging Diversity Growth and Equity) firms so that is very encouraging. I applaud Jay for being able to do all that.

As I mentioned, there is one item on the consent agenda and it deals with amendments to the Bylaws and Rules and Regulations of the Medical Staff. These amendments were approved by the Quality and Professional Affairs Committee and the Wexner Medical Center Board on December 16, 2013 and they are being recommended in the consent agenda today for full Board approval. It deals with revisions including changes to the medical staff bylaws, membership, eligibility, and education commissions on foreign medical graduates, ECFMG (Educational Commission for Foreign Medical Graduates) requirements. This is needed now that the State Medical Board of Ohio have approved two alternative licensing certificates for internationally trained physicians, which require these physicians to work and practice at a medical school in Ohio, but do not require that they be certified by the ECFMG.

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Therefore, we are updating our medical staff bylaws so that these heavily recruited, internationally trained, physicians can be licensed in the state of Ohio and will be eligible for membership to practice at the medical center; it allows us to stay competitive.

History and physical sections of the bylaws are being revised and updated for clarification of timing of these required histories and physicals and when they occur for our surgical and nonsurgical sites. Finally, there are some administrative changes that include updating a department title and clarifying reporting structure for the Chief Quality Office.

Mr. Chairman that concludes my report from the Medical Center Board.

Mr. Schottenstein:

Thank you, Mike. Any questions for Mr. Gasser?

Okay, just before we proceed to the consent agenda, I would like to take a moment to echo something that Joe mentioned in his report and that has to do with item seven, which is personnel actions. One of the items in the personnel actions involves the formal approval of the gentleman sitting to my left, Blake Thompson, as our new official Board Secretary. On behalf of the whole board, I would like to say Blake, how pleased we are to have you sitting in that chair, how important it is, and the work you have done thus far has been outstanding, congratulations.

Joe, the consent agenda is now before the board.

CONSENT AGENDA

President Alutto:

Today, we have a total of 19 resolutions on the consent agenda. We are asking that a separate vote be held for Amendments to the Bylaws and Rules and Regulations of the Medical Staff and Ratification of Appointments to the Wexner Medical Center Board.

We are seeking for approval for the following:

RESOLUTIONS IN MEMORIAM

Resolution No. 2014-36

Synopsis: Approval of Resolutions in Memoriam is proposed.

BE IT RESOLVED, That the Board of Trustees approves the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Gilbert L. Atkinson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 8, 2013, of Gilbert "Pete" Atkinson, Professor Emeritus of The Ohio State University Extension Service.

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Pete was born March 31, 1930, in West Alexandria, Pennsylvania. He completed his Bachelor of Science degree in 1952, in Agriculture from West Virginia University and the MS degree in 1959, in Rural Sociology from The Ohio State University.

His extension career in Ohio began on December 1, 1954 as the Associate County Extension Agent, 4-H, in Miami County. On January 1, 1965, he became the Area Extension Agent, 4-H, for Miami, Darke, Preble, Mercer and Shelby Counties. The office was relocated on January 1, 1968, to the Eaton Area Center and on June 1, 1974, Pete became the area supervisor for the Wapakoneta Area. He held this position until his retirement on March 31, 1985.

Pete was recognized for his leadership in 4-H educational programming during his early career. He received the National Association of Extension 4-H Agents Excellence Award in 1969. He was a member of the Ohio Extension 4-H Agents Association as well as the National Association for 4-H Agents and served on numerous Extension committees during his career.

Pete was known for his "bow ties" in daily attire and humor that was without peer.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Gilbert L. Atkinson its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Donald R. Bateman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 12, 2013, of Donald R. Bateman, Professor Emeritus of Language, Literature, and Reading Education in the College of Education.

Professor Bateman was an early leader of the field of transformational grammar, which seeks to explain how our brains generate very simple "kernel" sentences and then transform them into longer, more complex sentences.

With his colleague Professor Emeritus Frank J. Zidonis, he explored the relation of formal grammar to composition, including questions such as what impact grammar knowledge has on K-12 students' writing skills. Their work influenced the development of curriculum and understanding of evolving linguistic structures.

The research partners developed the field of transformational grammar with improved research methodology that included judging actual writing samples and using experimental and control groups. Their Bateman-Zidonis AUX Rule generates every possible form for any verb in the English language.

A Navy lieutenant during World War II, Professor Bateman graduated from Kenyon College. He earned his PhD. in education, with an emphasis on the humanities, from The Ohio State University in 1965.

Don, as his students called him, retired in 1985 from the College of Education after 30 years in the Language, Literature and Reading Education program. After retirement from the university, he enjoyed bird watching and many other activities.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Donald R. Bateman its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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Harry E. Ezell

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 9, 2013, of Harry E. Ezell, Clinical Professor Emeritus in the Department of Obstetrics and Gynecology.

Professor Ezell received a Bachelor of Science degree from Texas A&M College, and then his Medical degree from Vanderbilt University in 1941. He then served in the Army, and completed his residency at OSU in 1951 and went on to serve the Department of Obstetrics and Gynecology as Clinical Instructor and then Clinical Assistant Professor, and eventually as Clinical Professor Emeritus in December of 1986.

Dr. Ezell was a fellow of the American College of Obstetrics and Gynecology. He was an active member of the Academy of Medicine of Columbus and Franklin County where he served as Chairman of the Professional Relations Committee from 1960-1962. He also was a member of the Central Association of Obstetricians and Gynecologists and the Society for the Study of Infertility. Dr. Ezell served as Vice Chairman, Ob/Gyn Section of the Ohio State Medical Society in 1959, and Chairman in 1960. He was a proud member of the American Medical Association. Dr. Ezell was a founding member of the Columbus Obstetric and Gynecologic Society and held many positions, including secretary, vice-president and president.

Professor Ezell was an author and co-author of several articles published in both the *American Journal of Obstetrics and Gynecology* and *Western Journal of Surgical Obstetrics and Gynecology*. Dr. Ezell performed research related to cancer of the cervix and was a sought after speaker on this subject.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Harry E. Ezell its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Penelope S. Griffing

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 10, 2013, of Penelope S. Griffing, Professor Emerita of Early Childhood Development in the College of Human Ecology.

Professor Griffing, a passionate proponent of the Reggio Emilia philosophy of early childhood education, was a gentle and soft-spoken individual, who cared deeply about her students.

Professor Griffing, who joined the early childhood development faculty in 1975, was one of the first professors at Ohio State to include the Reggio Emilia curriculum in undergraduate and graduate coursework.

Under the auspices of the Ohio Department of Education, Professor Griffing traveled to Italy to study the educational philosophy.

Among her publications was "Symbolic play and ideation fluency as aspects of the evolving divergent cognitive style in young children" in *Early Child Development and Care*, which shed light on the relationship between preschool pretend play and a child's later creativity.

Dedicated to improving children's lives, she served as a trustee of the Child Development Council of Franklin County and was a delegate with other early childhood education experts for People to People, traveling to South Africa, Russia and Cuba.

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An Ohio State alumna, she earned a PhD. in psychology in 1974. Professor Griffing served the College of Human Ecology until her retirement in 1990.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emerita Penelope S. Griffing its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Robert B. Lackey

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 4, 2013, of Robert B. Lackey, Associate Professor Emeritus in the Department of Electrical and Computer Engineering in the College of Engineering.

Professor Lackey was a lifelong member of The Ohio State University family. He received his bachelor's and master's degrees in electrical engineering from Ohio State in 1954 and his doctorate in electrical engineering from the university in 1961. He began teaching at The Ohio State University as an assistant professor in 1961 and established the university's audio recording program in 1973. He retired in June 1983 as an associate professor after teaching for more than 22 years.

Professor Lackey was a veteran of the U.S. Navy. He was past president of the Clintonville Community Band, a member of the Lower London Street Dixieland Band and former member of the Ohio State University marching band. He also was past president of the Columbus Figure Skating Association and volunteer naturalist at Highbanks Metro Park.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Robert B. Lackey its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Arnold Shapiro

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 25, 2013 of Arnold Shapiro, Associate Professor Emeritus in the Department of English in the College of Arts and Sciences.

As a graduate of Rutgers University, Johns Hopkins University and Indiana University; Professor Shapiro received his PhD in English literature from Indiana. After serving in the U.S. Army, he came to the Department of English in 1962. He taught Victorian Literature, the Bible as Literature, and American Jewish Literature to thousands of students at The Ohio State University from 1962 to 1991. He also served as vice chair of the English Department for several years. He was a Fulbright professor at the University of Helsinki, Finland, where he acquired a love of international travel that led him in later life to sponsor a scholarship, the Arnold & Frances Shapiro International Scholarship Fund, for undergraduates traveling on study programs abroad.

Professor Shapiro was a splendid teacher and an avid reader, but was most of all celebrated for his ability to connect with all the faculty, students, and staff in Denney Hall in ways that markedly improved their lives. As a teacher of the Bible course in an auditorium in the old Ohio Union, he showed himself to be a master teacher; many of his teaching assistants still say that they learned more that one experience than in any other single course in their academic life. He was a wise examiner, smart and appreciative,

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always giving feedback, always paying attention to what counts. As a reader of literature, he set a constant example of what a literate scholar should be and do.

He worked tirelessly on hiring new personnel in the Department of English and is remembered by all who knew him in this capacity. Many will also cite his singular and sympathetic attention to detail in curricular matters, whether it was with approval of an outside course that overlapped with English, or his development of fields within English to which he was only tangentially connected. A master conversationalist, a deeply knowledgeable and fiercely opinionated critic, and a person with a rare gift for empathy, he will be missed in more ways than we can now imagine.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Arnold Shapiro its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

APPOINTMENT OF A CHARTER TRUSTEE

Resolution No. 2014-38

Synopsis: Approval of the appointment of Alan VanderMolen as a Charter Trustee to the Board of Trustees, is proposed.

WHEREAS the Board of Trustees established the position of Charter Trustee at its meeting on February 6, 2009, acknowledging that the establishment of such a position had the potential of further strengthening the governance capacity of the Board; and

WHEREAS the Ohio State University is one of the premier public land-grant institutions in the country and, in execution of its mission, embraces education on a state, national, and global scale; and

WHEREAS the complex and multi-faceted nature of the University – in its mission, its character, its constituencies, and its financing calls for extraordinary leadership at the highest levels; and

WHEREAS the governance of the University would be well served by Charter Trustees whose attributes include but are not limited to diverse cultural, geographic, business, professional, public service and civic backgrounds; and

WHEREAS the Board added a number of guidelines, including the following:

Charter Trustees shall be non-Ohio residents and shall be chosen on the basis of the following attributes: Ohio State alumna/alumnus or friend of the University; success in his or her chosen field or profession; state, national, or international prominence; ability to advocate for higher education; expertise in areas deemed critical to the University; and willingness and ability to offer counsel; and

WHEREAS Alan VanderMolen of Chicago, Illinois, is a distinguished alumnus of The Ohio State University, and has a record of extraordinary service to the University on the Advancement Committee of the Board of Trustees; by a career of significant accomplishment at Edelman where he currently serves as Vice Chairman, DJE Holdings and President and CEO, Edelman Global Practices; and by his expertise in areas critical to the mission of the University and to the work of the Board of Trustees proven to be an exemplary embodiment of all of those qualities deemed most desirable in a Charter Trustee:

NOW THEREFORE

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BE IT RESOLVED, That the Board of Trustees of The Ohio State University, hereby approve the appointment of Alan VanderMolen as a Charter Trustee of The Ohio State University to serve a three-year term commencing January 31, 2014.

COMPENSATION PHILOSOPHY

Resolution No. 2014-39

Synopsis: Adoption of the university's compensation philosophy, is proposed.

WHEREAS in order to fulfill its mission and meet institutional hiring needs and priorities, the university must attract and retain outstanding presidents, provosts, deans, and other senior leaders; and

WHEREAS The Ohio State University believes that a competitive and comprehensive total rewards compensation and benefits package is a key element in recruiting, retaining, and rewarding the key senior leaders needed to fulfill the University's mission; and

WHEREAS the University believes that a total rewards package also should be one that incentivizes performance by rewarding on the basis of individual effectiveness and furtherance of university goals; and

WHEREAS a compensation philosophy is an important component in providing a foundation for the design and administration of such compensation and benefits programs; and

WHEREAS the university's current compensation philosophy was last updated in 2004; and

WHEREAS the university's current compensation philosophy no longer fully aligns with the university's approach regarding a total rewards framework for its presidents, provosts, deans and other senior leaders; and

WHEREAS the Office of Human Resources began a comprehensive compensation and classification redesign project in January 2013:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby recommends the adoption of the revised university Compensation Philosophy as presented to the Governance Committee at its meetings on January 13, 2014 and January 30, 2014; and

BE IT FURTHER RESOLVED, That the Board of Trustees further authorizes the President of the University and the Vice President for Human Resources to take such necessary action to align the implementation of the comprehensive classification and compensation redesign initiative underway with the principles and Total Rewards Framework articulated in the revised University Compensation Philosophy.

(See Appendix XXI for background information, page 395.)

RATIFICATION OF COMMITTEE APPOINTMENTS 2013-2014

Resolution No. 2014-40

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for 2013-2014 are as follows:

Academic Affairs and Student Life Committee:

Jeffrey Wadsworth, Chair
Janet B. Reid, Vice Chair
Algenon L. Marbley
Linda S. Kass
Clark C. Kellogg
Timothy P. Smucker
Cheryl L. Krueger
Brent R. Porteus
Stacie E. Seger

ALAN VANDERMOLEN

Janet Box-Steffensmeier (Faculty Member)
Robert H. Schottenstein (ex officio)

Finance Committee:

William G. Jurgensen, Chair
Ronald A. Ratner, Vice Chair
Alan W. Brass
Alex Shumate
Michael J. Gasser

ERIN P. HOEFLINGER

Benjamin T. Reinke
G. Gilbert Cloyd
Corbett A. Price
Jo Ann Davidson
Robert H. Schottenstein (ex officio)

Advancement Committee

G. Gilbert Cloyd, Co-Chair
Linda S. Kass, Co-Chair
Clark C. Kellogg
Timothy P. Smucker
Cheryl L. Krueger
Brent R. Porteus

ERIN P. HOEFLINGER

Benjamin T. Reinke
Corbett A. Price
ALAN VANDERMOLEN
John W. Kessler
Nancy Kramer
Christopher A. Ito (Alumni Assn Member)
Larry Moore (Alumni Assn Member)
Keith D. Monda (Foundation Brd Member)
Daniel J. Wampler (Foundation Brd Member)
Robert H. Schottenstein (ex officio)

Audit and Compliance Committee:

Algenon L. Marbley, Chair
Michael J. Gasser, Vice Chair
Ronald A. Ratner
William G. Jurgensen
Stacie E. Seger
Lawrence A. Hilsheimer
Amy Chronis
Craig S. Morford
Robert H. Schottenstein (ex officio)

Governance Committee:

Alex Shumate, Chair
Timothy P. Smucker, Vice Chair
Alan W. Brass
Linda S. Kass
Janet B. Reid
Jeffrey Wadsworth
Benjamin T. Reinke
G. Gilbert Cloyd
Robert H. Schottenstein (ex officio)

PERSONNEL ACTIONS

Resolution No. 2014-41

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the Personnel Budget Records of the University since the November 8, 2013, meeting of the Board, including the following Appointments, Reappointments, Faculty Professional Leaves and Emeritus Titles.

Appointments

Name:	MICHAEL J. BOEHM
Title:	Special Assistant to the President
Office:	Office of the President
Title:	Vice Provost for Academic and Strategic Planning
Office:	Office of Academic Affairs
Effective:	October 21, 2013

January 31, 2014 meeting, Board of Trustees

Name: CATALIN BUHIMISCHI
Title: Professor (The Frederick P. Zuspan, MD Chair in Obstetrics and Gynecology)
College: Medicine
Term: December 1, 2013 through November 30, 2017

Name: DAVID COHN
Title: Professor (The Stuart M. Sloan – Larry J. Copeland MD Chair in Gynecologic Oncology Initiated by a Grateful Patient)
College: Medicine
Term: January 1, 2014 through December 31, 2017

Name: GARRY W. JENKINS
Title: Associate Dean (Frank E. and Virginia H. Bazler Designated Professorship in Business Law)
College: Moritz College of Law
Term: January 1, 2014 through December 31, 2015

Name: CREOLA JOHNSON
Title: Professor (Presidents Club Professorship in Law)
College: Moritz College of Law
Term: January 1, 2014 through December 31, 2019

Name: KAMAL S. POHAR
Title: Associate Professor (The Julius Skestos and Diana Skestos Chair in Urology)
College: Medicine
Term: December 1, 2013 through November 30, 2017

Name: ORLANDO P. SIMONETTI
Title: Professor (The John W. Wolfe Professorship in Cardiovascular Research)
College: Medicine
Term: October 1, 2013 through September 30, 2017

Appointments

Name: J.BLAKE THOMPSON
Title: Secretary
Office: Board of Trustees
Effective: January 27, 2014

Name: DONALD B. TOBIN
Title: Professor (The John C. Elam/Vorys Sater Professorship)
College: Moritz College of Law
Term: January 1, 2014 through December 31, 2019

Reappointments

Name: EUGENE D. SMITH
Title: Vice President and Director of Athletics
Department: Athletics
Term: July 1, 2013 through June 30, 2020

(See Appendix XXII for background information, page 397.)

UNIVERSITY FOUNDATION REPORT

Resolution No. 2014-42

Synopsis: Approval of the University Foundation Report as of December 31, 2013, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of the Diane Nye and Michael Rayden Chair Fund in Innovative Cancer Research, the Virginia Brown Chair Fund, the Dr. Gary G. Koch and Mrs. Carolyn J. Koch Fellowship Fund in the Interdisciplinary PhD Program in Biostatistics, the establishment of thirty (30) named endowed funds, and the revision of two (2) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of December 31, 2013.

(See Appendix XXIII for background information, page 399.)

NAMING OF STADIUM TERRACE

Resolution No. 2014-43

At the Recreation and Physical Activity Center Office of Student Life: Danny Price Stadium Terrace

Synopsis: Approval for the naming of the stadium terrace at the Recreation and Physical Activity Center (RPAC), located at 337 West 17th Avenue on the Columbus campus, as the Danny Price Stadium Terrace, is proposed.

WHEREAS the RPAC is centrally located and boasts more than half a million square feet of recreation, meeting, fitness, and aquatic space; and

WHEREAS Danny Price Charities, Inc., have provided contributions to the Office of Student Life to Recreational Sports Facilities Fund (301041) for the development of new and/or renovated recreational sports facilities:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned stadium terrace at the RPAC be named the Danny Price Stadium Terrace.

NAMING OF JOGGING PATH

Resolution No. 2014-44

**At Fred Beekman Park,
Office of Student Life:
Special Olympics Ohio Jogging Path**

Synopsis: Approval for the naming of the jogging path at Fred Beekman Park, located at 2200 Carmack Road on the Columbus campus, as the Special Olympics Ohio Jogging Path, is proposed.

WHEREAS the jogging path at Fred Beekman Park provides a regular fitness path and hosts several campus and community races and walks; and

WHEREAS Special Olympics Ohio has provided contributions to the Office of Student Life to the Fred Beekman Endowed Fund for the purpose of maintaining the 1.01-mile jogging path:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned jogging path at Fred Beekman Park be named the Special Olympics Ohio Jogging Path.

NAMING OF FACULTY OFFICE

Resolution No. 2014-45

**In the Physics Research Building,
College of Arts and Sciences:
Professor Emeritus Hershel J. Hausman Faculty Office**

Synopsis: Approval for the naming of the faculty office (room 2144) in the Physics Research Building, located at 191 West Woodruff Avenue on the Columbus campus, the Professor Emeritus Hershel J. Hausman Faculty Office, is proposed.

WHEREAS the Physics Research Building is a 233,739 square-foot building and houses the department's administrative offices, conference space, and faculty offices, as well as 210 laboratory modules; and

WHEREAS Dr. Norman Gearhart and Reverend Carolyn Piper have provided contributions to the College of Arts and Sciences to the Physics Building Development Account to provide support for expenditures related to the new physics building; and

WHEREAS Dr. Norman Gearhart and Reverend Carolyn Piper have provided significant contributions to the Department of Physics in the College Arts and Sciences:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned faculty office (room 2144) in the Physics Research Building shall be named the Professor Emeritus Hershel J. Hausman Faculty Office.

NAMING OF SPORT AND WELLNESS SCHOLARS PROGRAM

Resolution No. 2014-46

**A Partnership Between the University Honors & Scholars Center,
The Office of Student Life, and the Department of Recreational Sports:
J. Michael "Mike" Dunn Scholars Program**

Synopsis: Approval for the naming of the Sport and Wellness Scholars Program, is proposed.

WHEREAS the late Michael Dunn served as director of recreational sports for 15 years, building what continues to be the most dramatic and innovative collegiate recreation center in the United States; and

WHEREAS Michael Dunn believed it was necessary to continue to serve our students, university community, and profession by aligning first class facilities with our innovative programs; and

WHEREAS the Sport and Wellness Scholars Program was founded by Michael Dunn in 2009; and

WHEREAS the Sport and Wellness Scholars Program is designed to help students understand career opportunities available in sport and wellness fields, Sport and Wellness Scholars identify specific interests for personal development and career choice, becoming knowledgeable of what the future will demand from sport and wellness professional leaders; and

WHEREAS the Sport and Wellness Scholars Program continues to enhance the collegiate experience of the 350 students actively engaged through programming and community service ventures; and

WHEREAS Michael Dunn was an involved member of Sphinx, the Student Alumni Council, The Ohio Stater's, Inc., and worked with all of Ohio State's regional campus branches as a passionate proponent of student development and a mentor to all; and

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned Sport and Wellness Scholars Program shall be named the J. Michael "Mike" Dunn Scholars Program.

NAMING OF INTERNAL SPACES

Resolution No. 2014-47

**In The Billy Ireland Cartoon Library & Museum,
University Libraries**

Synopsis: Approval for the naming of internal spaces in The Billy Ireland Cartoon Library & Museum, located at 1813 North High Street on the Columbus campus, is proposed.

WHEREAS The Billy Ireland Cartoon Library & Museum is the world's largest and most comprehensive academic research facility documenting printed cartoon art and has outgrown its home in the Wexner Center; and

January 31, 2014 meeting, Board of Trustees

WHEREAS The Billy Ireland Cartoon Library & Museum has received generous support from the Elizabeth Ireland Graves Charitable Trust, Jean Schulz, and many other donors for a new home in Sullivant Hall; and

WHEREAS the donors listed below have provided significant contributions to the renovation of the Sullivant Hall:

- Elizabeth Ireland Graves Charitable Trust
- Jean and Charles Schulz
- Jean and Charles Schulz in Honor of Lucy Shelton Caswell
- Pat and Thom Robinson
- Friends of The Ohio State University Libraries
- Will and Ann Eisner Family Foundation
- Scripps Howard Foundation
- Tahlman Krumm, Jr.
- Pamela Jackerson Beeler and John Cole Beeler
- Hearst Foundation
- Hershey Foundation in Honor of Peter Guren

WHEREAS the following rooms in The Billy Ireland Cartoon Library & Museum housed in Sullivant Hall will be named in recognition of said generosity:

- Exterior and Lobby – Billy Ireland Cartoon Library & Museum
- Room 220 – Jean and Charles Schulz Lecture Hall
- Room 100 – Lucy Shelton Caswell Reading Room
- Room 210A – Pat and Thom Robinson Gallery
- Room 210B – Friends of the Library Gallery
- Room 205 – Will Eisner Seminar Room
- Room 101 – Scripps Howard Foundation Lobby
- Room 200 – Krumm Seminar Reception
- Room 210 – Beeler Gallery Reception
- Room 112 – Hearst Processing Center
- Room 110 – Guren Office and Cataloging Suite
- Room 210C – Walker Gallery (Honorary Plaque) In Honor of Mort Walker, Founder of the First Museum, Dedicated to Cartoon Art

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned spaces be named.

NAMING OF CUBE BREAKOUT ROOM

Resolution No. 2014-48

**In Mason Hall,
Max M. Fisher College of Business:
Esselburn Breakout Room**

Synopsis: Approval for the naming of the Cube Breakout Room (140A) in Mason Hall, located at 250 West Woodruff Avenue on the Columbus campus, as the Esselburn Breakout Room, is proposed.

WHEREAS Mason Hall is utilized for the purpose of enhanced student learning environments; and

January 31, 2014 meeting, Board of Trustees

WHEREAS Kathryn S. Esselburn has provided contributions to the Max M. Fisher College of Business to the Esselburn-Mason Hall Renovation Fund for renovation costs to the building in memory of her husband and alumnus John A. Esselburn:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned Cube Breakout Room (140A) in Mason Hall shall be named the Esselburn Breakout Room.

NAME REMOVAL

Resolution No. 2014-49

For Nationwide Insurance Honors Lounge, In Schoenbaum Hall, Max M. Fisher College of Business

Synopsis: Removal of the naming of the Nationwide Insurance Honors Lounge in Schoenbaum Hall, located at 210 West Woodruff Avenue on the Columbus campus, is proposed.

WHEREAS the Nationwide Insurance Honors Lounge was named on April 3, 1996; and

WHEREAS this room has been renovated and the room's purpose has been changed; and

WHEREAS Nationwide Insurance Foundation has provided significant contributions to the Max M. Fisher College of Business to the Fisher College of Business Building Fund to be used by the college to support the continued operation and maintenance of the complex; and

WHEREAS the University has provided Nationwide Insurance Foundation an alternate naming opportunity in line with their original intent:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned room shall no longer be named the Nationwide Insurance Honors Lounge.

NAMING OF LEADERSHIP AND ENGAGEMENT OFFICE

Resolution No. 2014-50

In Schoenbaum Hall, Max M. Fisher College of Business: Nationwide Insurance Foundation Leadership and Engagement Office

Synopsis: Approval for the naming of the Leadership and Engagement Office (room 311) in Schoenbaum Hall, located at 210 West Woodruff Avenue on the Columbus campus, as the Nationwide Insurance Foundation Leadership and Engagement Office, is proposed.

WHEREAS Schoenbaum Hall is the undergraduate program building which houses several tiered and flat classrooms, as well as the undergraduate program offices,

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including the Leadership and Engagement Office which provides opportunities to Fisher students to enhance and enrich the student experience; and

WHEREAS Nationwide Insurance Foundation has provided significant contributions to the Max M. Fisher College of Business to the Fisher College of Business Building Fund to be used by the College to support the continued operation and maintenance of the complex:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned Leadership and Engagement Office (room 311) in Schoenbaum Hall shall be named the Nationwide Insurance Foundation Leadership and Engagement Office.

DISTINGUISHED SERVICE AWARDS

Resolution No. 2014-51

Synopsis: Approval of the university's 2014 Distinguished Service Awards, is proposed.

WHEREAS the Senior Management Council, upon the recommendation of the Committee on Distinguished Service Awards, nominated and recommended the following for approval by the Board of Trustees to receive the Distinguished Service Award at a time convenient to the university and the recipient:

Martha Garland
John B. "Jay" Gerlach
William G. Lowrie
Dan Sandman
Daniel Shapiro
Mac Stewart
Robert Weiler

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the 2014 Distinguished Service Awards shall be approved as designated above.

(See Appendix XXIV for background information, page 439.)

CONTRACT

Resolution No. 2014-52

APPROVAL TO INCREASE DESIGN AND CONSTRUCTION CONTRACT

Synopsis: Approval to increase design and construction contract, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the University desires to increase design and construction contracts for the following project:

January 31, 2014 meeting, Board of Trustees

	Prof. Serv.	Const.	Total Project	
Stadium — Waterproofing and Concrete Repairs	\$0.5M	\$4.3M	\$4.8M	Auxiliary funds

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Administration and Planning be authorized to increase design and construction contracts for the project listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XXV for background information, page 442.)

EASEMENT

Resolution No. 2014-53

CITY OF COLUMBUS, NORTH RESIDENTIAL DISTRICT TRANSFORMATION, COLUMBUS, OHIO

Synopsis: Authorization to grant a perpetual sanitary sewer easement to the City of Columbus, Ohio along what was previously Frambes Avenue, is proposed.

WHEREAS the university is requesting the City of Columbus release rights reserved when Frambes Avenue, and other alleys within the North Residential District Transformation (NRDT), were vacated in the 1960s and 1970s and execute new easements where appropriate; and

WHEREAS, the university will benefit from clear delineation of easement boundaries, use conditions, and restoration obligations that are not currently defined by existing reservation of rights; and

WHEREAS, the City is amenable to releasing rights in the old corridors, excepting Frambes Avenue, where the City is requesting a twenty-foot perpetual sanitary sewer easement of approximately 0.685 acres for an existing 66-inch combined sanitary:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant this easement to the City of Columbus upon such terms and conditions as are in the best interests of the university.

(See Appendix XXVI for background information, page 443.)

Upon motion of Judge Marbley, seconded by Mrs. Kass, the Board of Trustees adopted the foregoing resolutions with fourteen affirmative votes, cast by Trustees Mrs. Hoefflinger, Mr. Porteus, Mr. Gasser, Ms. Krueger, Mr. Shumate, Mr. Smucker, Dr. Wadsworth, Mr. Jurgensen, Dr. Reid, Mrs. Kass, Judge Marbley, Mr. Ratner, Mr. Brass, and Mr. Schottenstein.

January 31, 2014 meeting, Board of Trustees

President Alutto:

In addition, we are seeking your approval for:

**AMENDMENTS TO THE BYLAWS AND RULES AND REGULATIONS
OF THE MEDICAL STAFF OF THE OHIO STATE UNIVERSITY HOSPITALS**

Resolution No. 2014-35

Synopsis: The amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals are recommended for approval.

WHEREAS the proposed amendments to the *Bylaws and the Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the University Hospitals Medical Staff on July 12, 2013 and November 8, 2013; and

WHEREAS the proposed amendments to the *Bylaws and the Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the Quality and Professional Affairs Committee of The Ohio State University Wexner Medical Center Board on December 16, 2013; and

WHEREAS the proposed amendments to the *Bylaws and the Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by The Ohio State University Wexner Medical Center Board on December 16, 2013 and are being recommended to The Ohio State University Board of Trustees for approval:

NOW THEREFORE

BE IT RESOLVED, That the attached *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals are hereby adopted, effective immediately.

(See Appendix XX for background information, page 391.)

**RATIFICATION OF APPOINTMENTS TO THE
WEXNER MEDICAL CENTER BOARD**

Resolution No. 2014-37

Synopsis: Ratification of appointments to The Ohio State University Wexner Medical Center Board, is proposed.

WHEREAS The Ohio State University Board of Trustees approved the bylaws for the creation of the University Wexner Medical Center Board; and

WHEREAS The Ohio State University Wexner Medical Center Board bylaws permit the appointment of up to six public members by the Chair of the University Board of Trustees, in consultation with the University President and the Chair of the University Board of Trustees Governance Committee, and ratified by the University Board of Trustees; and

WHEREAS the bylaws further stipulate that the term of the initial public members "shall be staggered, with three year, two year, and one year terms to ensure that no more than one-third of the public members' terms will expire within a given year":

NOW THEREFORE

January 31, 2014 meeting, Board of Trustees

BE IT RESOLVED, That the Board of Trustees hereby ratifies the appointment of the following public members of the University Wexner Medical Center Board effective January 31, 2014, for the terms specified below:

David B. Fischer, 1st term, term ending May 13, 2015
Abigail S. Wexner, 1st term, term ending May 13, 2016

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the appointment of each member entitles the members to any immunity, insurance, or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

Upon motion of Mr. Gasser, seconded by Judge Marbley, the Board of Trustees adopted the foregoing resolutions with thirteen affirmative votes, cast by Trustees Mr. Porteus, Mr. Gasser, Ms. Krueger, Mr. Shumate, Mr. Smucker, Dr. Wadsworth, Mr. Jurgensen, Dr. Reid, Mrs. Kass, Judge Marbley, Mr. Ratner, Mr. Brass, and Mr. Schottenstein.

Mr. Schottenstein:

If there is no other business to come before the board, I will remind everyone that the next meeting will take place on the warm sunny day of April 4, 2014. Until that time, we stand adjourned.

Attest:

Robert H. Schottenstein
Chairman

Blake Thompson
Secretary

January 31, 2014 meeting, Board of Trustees

(APPENDIX XX)

**AMENDMENTS TO
THE OHIO STATE UNIVERSITY HOSPITALS MEDICAL STAFF BYLAWS
THE OHIO STATE UNIVERSITY HOSPITALS (4.5.2013)**

Chapter 3335-43

3335-43-01 Medical staff name.

no change

3335-43-02 Purpose.

(A)–(D) no change

3335-43-03 Patients.

(A)–(C) no change

3335-43-04 Membership.

(A)–(D) no change

(E) Procedure for appointment.

(1)–(2) no change

(3) An application for membership on the medical staff shall be considered complete when all the information requested on the application form is provided, the application is signed by the applicant and the information is verified. A completed application must contain:

(a)–(c) no change

(d) Satisfaction of ECFMG requirements, if applicable. If an individual receives a conceded eminence certificate or a clinical research faculty certificate from the state medical board of Ohio, the requirement for ECFMG certification may be waived at the discretion of the medical center board.

(e)–(m) no change

(4)–(8) no change

(F)–(G) no change

3335-43-05 Peer review and corrective action.

(A)–(F) no change

January 31, 2014 meeting, Board of Trustees

3335-43-06 Hearing and appeal process.

(A)-(E) no change

3335-43-07 Categories of the medical staff.

(A)-(I) no change

3335-43-08 Organization of the medical staff.

(A) no change

(B) Names of clinical departments and divisions.

(1)-(14) no change

(15) Psychiatry. The following divisions are designated:
General psychiatry
Child [and adolescent](#) psychiatry
Geriatric psychiatry
Health psychology

(16)-(20) no change

(C)-(D) no change

3335-43-09 Elected officers of the medical staff of the Ohio state university hospitals.

(A)-(G) no change

3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

(A) no change

(B) Chief quality officer.

[The chief quality and patient safety officer of the Ohio state university medical center is referred to herein these bylaws as the chief quality officer. The chief quality officer reports to the chief medical officer for administrative and operational issues and has an independent reporting relationship to the senior vice president for health sciences regarding quality data and patient safety events. The chief quality officer and works collaboratively with clinical leadership of the medical center, including the director of medical affairs for the James cancer hospital, nursing leadership and hospital administration. The chief quality officer provides leadership in the development and measurement of the medical center's approach to quality, patient safety and reduction of adverse events. The chief quality officer communicates and implements strategic, operational and programmatic plans and policies to promote a culture where patient safety is an important priority for medical and hospital staff.](#)

(C)-(M) no change

3335-43-11 History and physical.

(A) (1)(a)-(5)(b) no change

(c) ~~For admitted patients or patients undergoing an outpatient/ambulatory procedure or outpatient/ambulatory surgery, the history and physical examination may be performed or updated up to thirty days prior to admission or the procedure/ surgery or the visit.~~ If completed before admission ~~or procedure/ surgery or patient's initial visit,~~ there must be a notation documenting an examination for any changes in the patient's condition since the history and physical was completed. The updated examination must be completed and documented in the patient's medical record within twenty-four hours after admission or before ~~procedure/surgery,~~ whichever occurs first. It must be performed by a member of the medical staff or his/her designee, who is appropriately credentialed by the hospital, and be signed, timed and dated. In the event the history and physical update is performed by the medical staff member's designee, it shall be countersigned, timed and dated by the responsible medical staff member.

(d) no change

(e) Ambulatory patients must have a history and physical at the initial visit.

(f) For psychology, psychiatric and substance abuse ambulatory sites, if no other acute or medical condition is present on the initial visit, a history and physical examination may be performed either:

i. within the past six months prior to the initial visit,

ii. at the initial visit, or

~~ii.~~ iii. within 30 days following the initial visit.

3335-43-12 Meetings and dues.

(A)-(B) no change

3335-43-13 Amendments and adoption.

(A)-(D) no change

3335-43-14 Rules of construction.

(A)-(B) no change

January 31, 2014 meeting, Board of Trustees

APPENDICES

APPENDIX I.

COAT OF ARMS OF

THE OHIO STATE UNIVERSITY HOSPITALS-no change

APPENDIX II.

COAT OF ARMS OF THE MEDICAL STAFF

OF THE OHIO STATE UNIVERSITY HOSPITALS-no change



Classification and Compensation Redesign Project
Compensation Philosophy and Objectives for University and Medical Center Senior
Administration, President, Deans and Provosts

Introduction and Background

The Compensation Philosophy is a statement that is intended to provide a foundation for the design and administration of compensation programs. It defines what you want to compensate for and why, and should be aligned with the business strategy. A Compensation Philosophy is written in general terms to provide a lasting basis for future compensation design and administration decisions. We believe compensation should be viewed as one key element of a comprehensive total rewards philosophy. A review of the university's Compensation Philosophy is included as part of the Classification and Compensation Redesign project that kicked off in January 2013.

OSU's current Compensation Philosophy was last reviewed in 2004, and meets the definition above. A foundational step in the Compensation and Classification Redesign project was to review and update the philosophy. The proposed philosophy and objectives are not a drastic departure from what has been in place for the last ten years but rather an update to drive the university mission. A comparison of the current and proposed philosophies is provided on the following page.

Moving Forward with the Compensation Philosophy and Framework

The project team will develop a companion framework encompassing the fundamental tenets required to operationalize the philosophy. This framework will be a change from the current practices and policies used to govern compensation.

The current framework is centrally developed, and the administration and interpretation are decentralized to the individual units. This has led to the inconsistent classification and pay practices across the university.

The new framework will be based on greater centralization of compensation decisions and administration. Foundational policies and processes that ensure consistency across the university will be required. This is a departure from the current decentralized model. The new framework requires review and approval by the President's Cabinet and Senior Management Council.

Next Steps on other Project work

Concurrently, the project team will continue to move forward with job design and analysis of multiple functions which started this summer. We are utilizing the process outlined below to create and validate the new job descriptions:

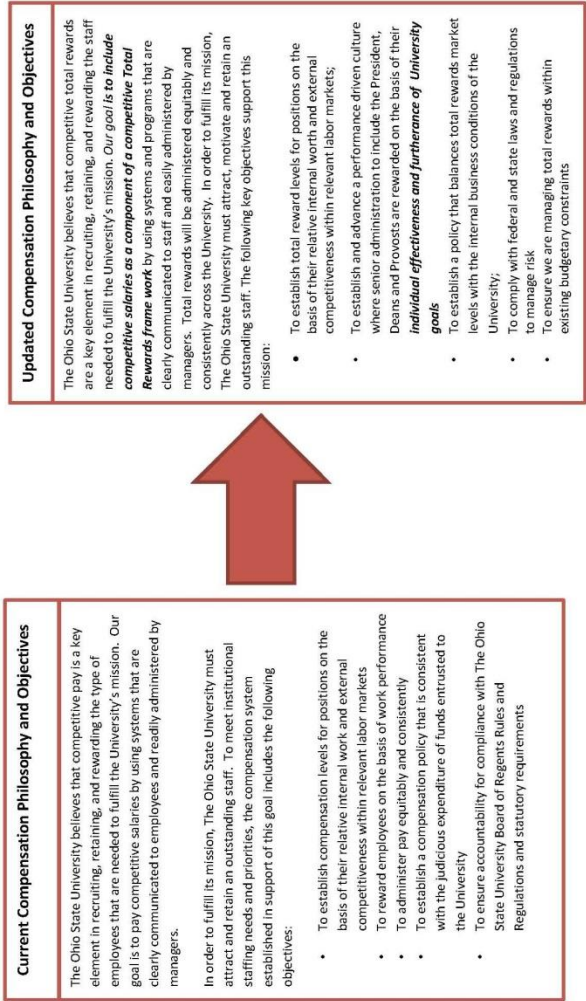
1. Develop compensation guidelines that clearly articulate the processes and policies to be used for establishing market compensation levels
2. Establish job function and job family framework
3. Identify campus subject matter experts to provide input
4. Initiate development of job descriptions, minimum qualifications, and competencies
5. Share job descriptions with campus subject matter experts and incorporate feedback before jobs are finalized
6. Market price each job and map the new jobs based on the duties performed

In alignment with our project plan, each job function is in a different stage of this process. For example, the IT job descriptions are in the final stages of step four and we have initiated step five.

Timing

The project started in January 2013 and is slated to run until the end of 2015. Job design and analysis started in June 2013 and continues through May 2015. The financial and change impact analysis will occur throughout job design and analysis phase. The final impact analysis will be complete by early 2015 prior to implementation. Communications, training and roll out will begin in early 2015 and continue through the end of that year.

Classification and Compensation Redesign Project
Compensation Philosophy and Objectives for University and Medical Center Senior Administration, President,
Deans and Provosts



(APPENDIX XXII)

Faculty Professional Leaves

LYNLEY H. ANDERMAN, Professor, Department of Educational Studies effective Autumn Semester 2014

DAVID H. BROMWICH, Professor, Department of Geography effective Spring Semester 2015

RUSSELL H. FAZIO, Professor, Department of Psychology effective Spring Semester 2015

CARROLL J. GLYNN, Professor, School of Communication effective Spring Semester 2015

AUDREY L. LIGHT, Professor, Department of Economics effective Autumn Semester 2014 and Spring Semester 2015

JOY MCCORRISTON, Professor, Department of Anthropology effective Autumn Semester 2014 and Spring Semester 2015

DANIEL G. MCDONALD, Professor, School of Communication effective Spring Semester 2015

BEAR F. BRAUMOELLER, Associate Professor, Department of Political Science effective Autumn Semester 2014

JENNIFER S. CHEAVENS, Associate Professor, Department of Psychology effective Autumn Semester 2014

MICHAEL L. DEKAY, Associate Professor, Department of Psychology effective Autumn Semester 2014

RACHEL E. DWYER, Associate Professor, Department of Sociology effective Autumn Semester 2014 and Spring Semester 2015

KORIE L. EDWARDS, Associate Professor, Department of Sociology effective Autumn Semester 2014 and Spring Semester 2015

REANNE FRANK, Associate Professor, Department of Sociology effective Autumn Semester 2014

RALPH GARDNER, Associate Professor, Department of Educational Studies effective Spring Semester 2015

PAUL J. HEALY, Associate Professor, Department of Economics effective Autumn Semester 2014 and Spring Semester 2015

MOIRA R. KONRAD, Associate Professor, Department of Educational Studies effective Autumn Semester 2014

ERIC A. MACGILVRAY, Associate Professor, Department of Political Science effective Autumn Semester 2014 and Spring Semester 2015

BRYAN G. MARK, Associate Professor, Department of Geography effective Spring Semester 2015

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MATHIJS MORITZ, Associate Professor, Department of Anthropology effective Autumn Semester 2014 and Spring Semester 2015

ZHENG WANG, Associate Professor, School of Communication effective Spring Semester 2015

Emeritus Titles

MICHAEL G. BISSELL, Department of Pathology with the title Professor Emeritus effective February 1, 2014

MARK L. FAILLA, Department of Human Sciences with the title Professor Emeritus effective February 1, 2014

DAVID JACOBS, Department of Sociology with the title Professor Emeritus effective February 1, 2014

BRIAN ROTMAN, Department of Comparative Studies with the title Professor Emeritus effective February 1, 2014

JAMES D. COYLE, College of Pharmacy with the title Associate Professor-Clinical Emeritus effective February 1, 2014

STEPHEN E. WRIGHT, Ohio State University Extension with the title Associate Professor Emeritus effective February 1, 2014

BEVERLY R. BLETSTEIN, School of Music with the title Assistant Professor Emeritus effective February 1, 2014

ANN E. GOLDEN, Ohio State University Extension with the title Assistant Professor Emeritus effective February 1, 2014

(APPENDIX XXIII)

THE OHIO STATE UNIVERSITY		FY 2014 New Fundraising Activity Report New Fundraising Activity Progress 7/1/2013 through 12/31/2013		
	Activity	Goal	% Achieved	7/1/2012 through 12/31/2012 % Change
Outright Gifts and Pledges				
Cash and Securities	\$69,379,341			15.08%
Real Estate	\$0			0.00%
Gifts-in-Kind	\$5,379,032			71.52%
Pledges	\$27,326,294			-39.07%
Matching Gifts	\$1,156,851			47.24%
Recurring	\$1,461,797			-0.65%
Total Outright Gifts and Pledges	<u>\$104,703,315</u>	\$242,380,499	43.20%	<u>-5.27%</u>
Planned Gifts				
Irrevocable Planned Gifts	\$911,593			-52.47%
Revocable Planned Gifts	\$53,346,287			98.45%
Total Planned Gifts	<u>\$54,257,880</u>	\$65,564,110	82.76%	
Private Grants (OSP)	\$43,663,875	\$85,962,491	50.79%	12.86%
Total Fundraising Activity	<u>\$202,625,070</u>			13.82%
Overall Working Goal		\$390,000,000	51.96%	
		Time Elapsed	50.41%	



FY 2014 New Fundraising Activity Report
New Fundraising Activity Progress - Unit
 7/1/2013 through 1/31/2013

Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants (OSP)	Total Fundraising Activity	Goal	% Achieved
Academic Affairs	\$7,505,691	\$1,755,900	\$3,261,851	\$498,814	\$9,761,665	\$14,000,000	69.73%
Alumni Association	\$352,146	\$44,500	\$396,646	\$0	\$396,646	\$2,300,000	17.25%
Arts and Sciences (Colleges of the)	\$9,036,487	\$5,503,624	\$15,540,111	\$4,892,128	\$20,432,239	\$30,000,000	68.11%
Athletics	\$18,007,987	\$3,370,000	\$2,192,987	\$0	\$21,927,987	\$45,000,000	48.73%
Business (Fisher College of)	\$3,888,421	\$605,943	\$4,494,369	\$0	\$4,494,369	\$18,000,000	24.97%
Cancer (James / Solove)	\$22,284,308	\$11,065,000	\$33,349,308	\$7,536,073	\$40,885,381	\$80,000,000	51.11%
Dentistry (College of)	\$849,600	\$466,750	\$1,336,550	\$129,672	\$1,466,222	\$3,369,000	43.52%
Education and Human Ecology (College of)	\$2,107,551	\$2,372,334	\$4,479,683	\$1,705,395	\$5,185,078	\$8,500,000	62.77%
Engineering (College of)	\$7,358,840	\$13,765,102	\$21,123,942	\$1,754,071	\$21,878,013	\$55,000,000	57.96%
Food, Agricultural and Enviro Sciences (College of)	\$4,062,945	\$296,504	\$4,359,449	\$4,000,087	\$8,359,536	\$22,500,000	39.52%
Kirwan Institute	\$97,926	\$0	\$97,926	\$0	\$97,926	\$1,500,000	6.52%
Law (Michael E. Moritz College of)	\$972,601	\$365,000	\$1,637,601	\$0	\$1,637,601	\$4,000,000	40.94%
Medical Center (Wexner)	\$9,304,235	\$472,698	\$9,776,933	\$9,233,672	\$19,010,605	\$36,000,000	53.96%
Medicine (College of)	\$1,384,844	\$2,274,000	\$3,658,844	\$1,122,960	\$4,781,804	\$10,000,000	47.82%
Nursing (College of)	\$463,634	\$199,000	\$662,634	\$240,634	\$903,268	\$2,600,000	35.53%
Optimetry (College of)	\$327,796	\$0	\$527,796	\$646,335	\$1,174,131	\$2,100,000	56.76%
OSU Lima	\$557,940	\$0	\$557,940	\$116,538	\$674,478	\$2,100,000	32.65%
OSU Mansfield	\$321,104	\$0	\$521,104	\$0	\$521,104	\$2,979,300	17.65%
OSU Marion	\$452,692	\$0	\$452,692	\$0	\$452,692	\$2,000,000	22.63%
OSU Newark	\$428,457	\$200,000	\$628,457	\$17,500	\$645,957	\$2,000,000	32.29%
Pharmacy (College of)	\$145,457	\$0	\$145,457	\$67,508	\$212,965	\$1,418,000	15.08%
Public Health (College of)	\$527,039	\$0	\$527,039	\$76,538	\$603,577	\$3,000,000	20.12%
Social Work (College of)	\$162,512	\$100,000	\$262,512	\$15,828	\$278,340	\$1,000,000	27.83%
Student Life	\$892,512	\$1,250,000	\$1,932,512	\$35,326	\$1,967,838	\$1,500,000	130.52%
University of Arts and Sciences	\$3,118,293	\$3,315,514	\$4,560,801	\$627,458	\$5,188,259	\$11,500,000	54.81%
Veterinary Medicine (College of)	\$3,118,177	\$2,185,000	\$5,298,177	\$1,019,659	\$6,317,836	\$5,700,000	49.11%
Wexner Center of the Arts	\$309,062	\$250	\$309,312	\$0	\$309,312	\$5,000,000	6.19%
WOSU Public Stations	\$3,448,955	\$5,260,000	\$5,708,955	\$0	\$5,708,955	\$6,000,000	145.15%
Total	\$104,703,315	\$54,257,980	\$156,961,195	\$43,963,876	\$202,625,070	\$390,000,000	51.98%
Overall Working Goal							50.41%

Time Elapsed

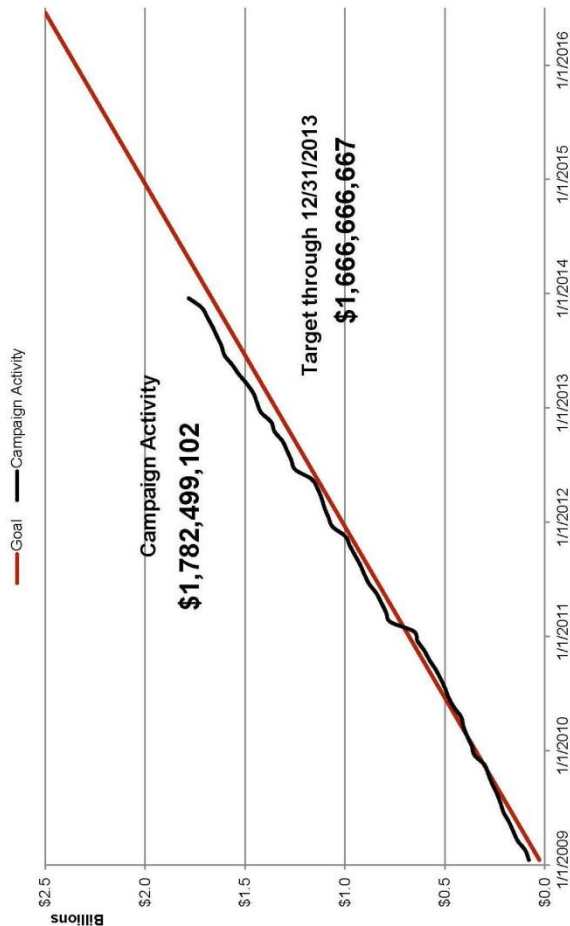
FY 2014 Philanthropic Receipts Report
Philanthropic Receipts Progress
 7/1/2013 through 12/31/2013

	Activity	Goal	% Achieved	7/1/2012 through 12/31/2012	% Change
Outright Gift Receipts	Cash and Securities	\$72,034,046		\$62,542,559	15.18%
	Gifts-in-Kind	\$5,379,032		\$3,136,040	71.52%
	Real Estate	\$0		\$0	0.00%
	Outright Gift Receipts	\$77,413,078		\$65,678,599	17.87%
Pledge Receipts	\$44,070,944			\$55,439,217	-20.51%
Planned Gift Receipts	Revocable Planned Gifts	\$8,062,876		\$5,651,549	42.67%
	Irrevocable Planned Gifts	\$911,593		\$1,918,002	-52.47%
	Planned Gift Receipts	\$8,974,469		\$7,569,551	18.56%
Private Grant (OSP) Receipts	\$43,663,875			\$38,687,158	12.86%
Philanthropic Receipts Total		\$174,122,365	55.10%	\$167,374,525	4.03%
			Time Elapsed		
			50.41%		

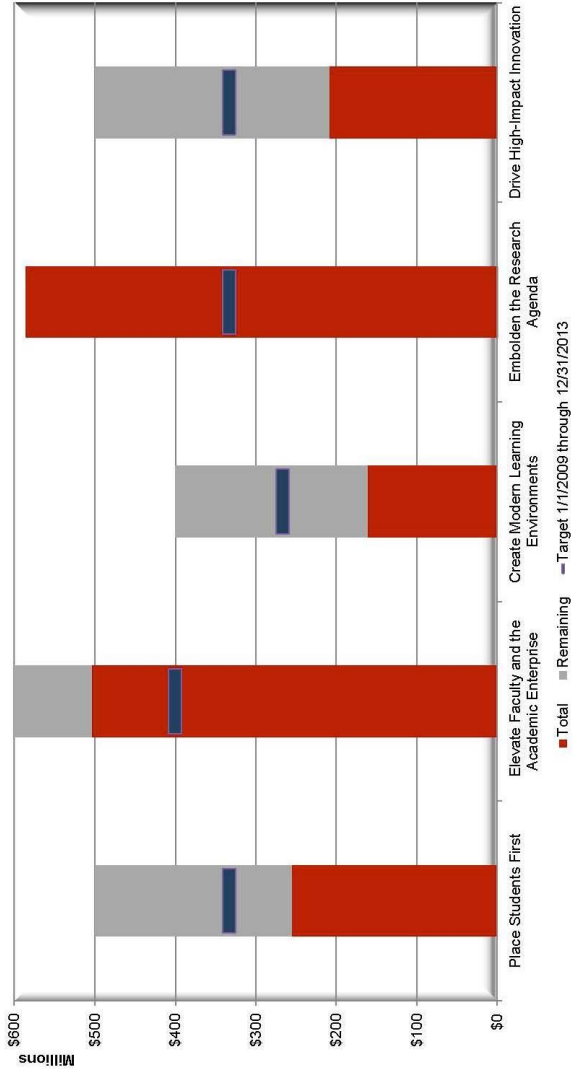


BUT FOR OHIO STATE
Dashboard Report
Campaign Progress vs. Time
1/1/2009 through 12/31/2013 = \$1,782,499,102

I. Campaign Progress



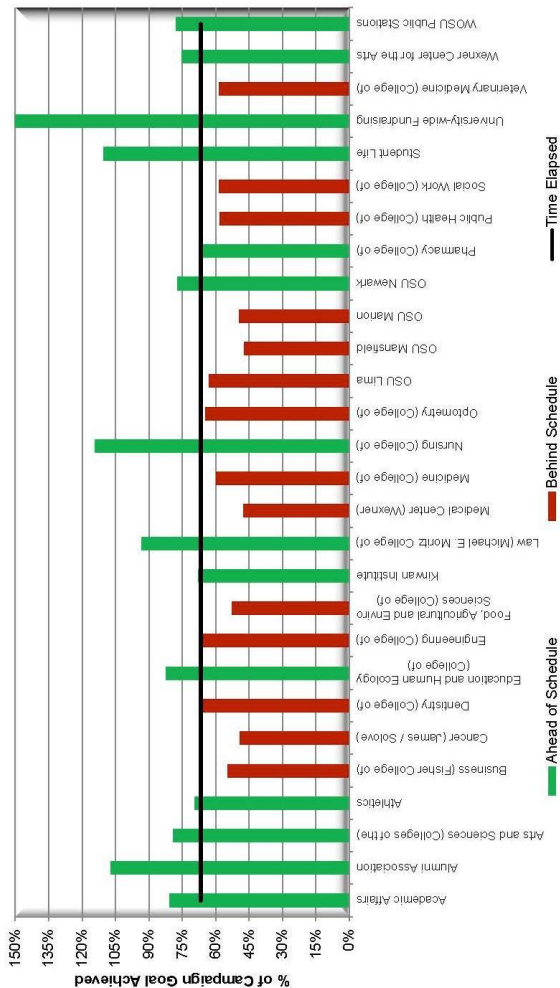
II. Campaign Activity by Objective





1/1/2009 through 12/31/2013 = \$1,782,499,102

III. Campaign Progress by Unit



THE OHIO STATE UNIVERSITY

BUT FOR OHIO STATE

Dashboard Report

1/1/2009 through 12/31/2013 = \$1,782,499,102

IVa. Campaign Activity by Major Gift Level

Gift Level	Number	Total
\$5M+	33	\$372,551,948
\$1M - \$5M	204	\$357,628,533
\$100K - \$1M	2,150	\$516,819,525
\$50K - \$100K	2,282	\$151,882,681

IVb. \$5M+ Gift Level

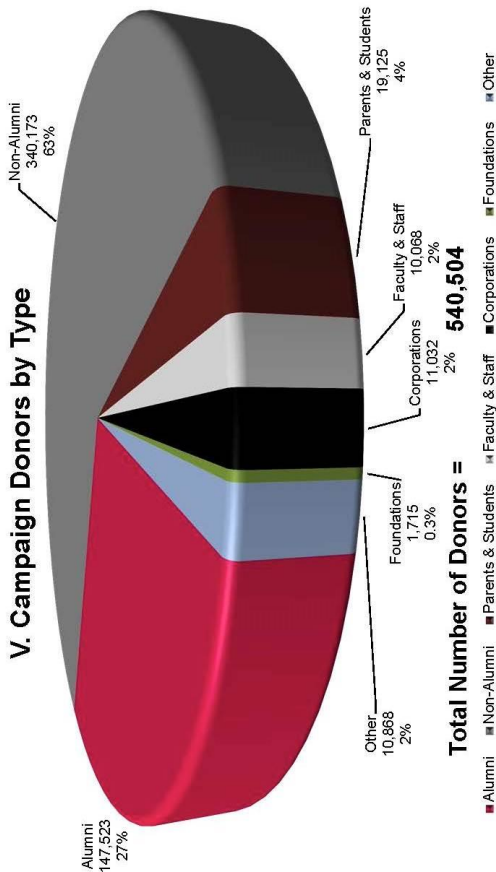
Gift Level	Number	Total
\$100M+	1	\$100,470,133
\$50M - \$99.9M	0	\$0
\$25M - \$49.9M	1	\$25,023,539
\$10M - \$24.9M	7	\$97,151,779
\$5M - \$9.9M	24	\$149,906,498

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405

1/1/2009 through 12/31/2013 = \$1,782,499,102

V. Campaign Donors by Type

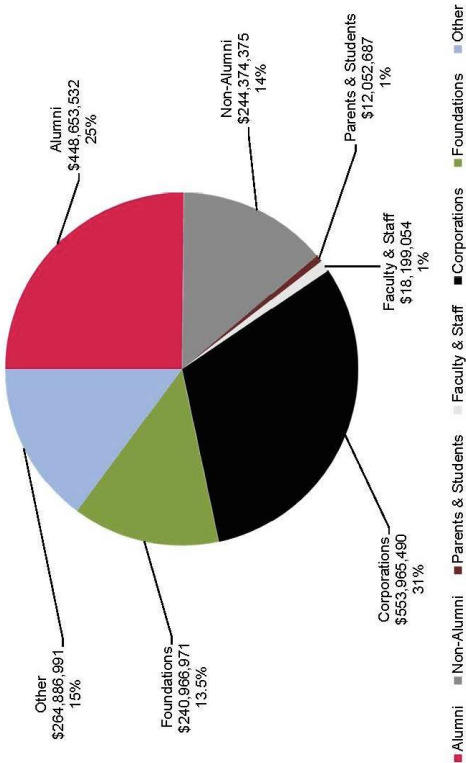


If an individual donor fits multiple types they are only counted in the highest level in the hierarchy listed below

Donor Type	Level	Donor Type	Level
Alumni	1	Student	4
Parents	2	Non-Alumni	5
Faculty & Staff	3		

1/1/2009 through 12/31/2013 = \$1,782,499,102

VI. Campaign Activity by Donor Type



If an individual donor fits multiple types they are only counted in the highest level in the hierarchy listed below

Donor Type	Level	Donor Type	Level
Alumni	1	Student	4
Parents	2	Non-Alumni	5
Faculty & Staff	3		

Consistent with CASE guidelines dollar amounts are reported based on the transferring entity's type

Amount
Establishing
Endowment *

Total
Commitment *

January 31, 2014 meeting, Board of Trustees

Establishment of Named Endowed Funds

The Ann W. La Fontaine Cancer Research Endowment Fund (Is being established January 31, 2014, with an estate gift from Ann W. La Fontaine; used to support cancer research at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute or The Ohio State University Comprehensive Cancer Center.)	\$1,661,078.61	\$2,300,000.00
The Ann W. La Fontaine Library Endowment Fund (Is being established January 31, 2014, with an estate gift from Ann W. La Fontaine; used to purchase books, journals, and other library materials; for supplies and equipment; for personnel resources, activities, and fees related to preservation of library materials; or for other beneficial purposes.)	\$1,661,078.61	\$2,300,000.00
The Ann W. La Fontaine Ophthalmology Research Fund (Is being established January 31, 2014, with an estate gift from Ann W. La Fontaine; used to support education and research programs in the field of ophthalmology.)	\$1,661,078.60	\$2,300,000.00
Sarah Elizabeth Lockwood Mohl Endowed Scholarship Fund in Medicine (Is being established January 31, 2014, with support from The Ohio State University Wexner Medical Center in memory of Sarah E. Lockwood Mohl; used to provide scholarships to medical students in the College of Medicine who exemplify leadership achievements in academics and athletics; recipients should have an MCAT score of 34+ or GPA of 3.5+, as well as participation in high school or collegiate varsity team sports, preferably but not limited to men's baseball or women's tennis, softball, or soccer.)	\$1,000,000.00	\$1,000,000.00
Raymond Q. Armington Fund (Is being established January 31, 2014, with an estate gift from Raymond Q. Armington; used to provide need-based scholarships for students pursuing a course of study in engineering.)	\$792,000.00	\$792,000.00
Dr. Gary G. Koch and Mrs. Carolyn J. Koch Fellowship Fund in the Interdisciplinary PhD Program in Biostatistics (Is being established January 31, 2014, with gifts from Dr. Gary G. Koch [BS 1962, MS 1963] and Mrs. Carolyn J. Koch; used to supplement the Gary and Carolyn Koch Student Fund in the Joint PhD Program in Biostatistics [#313710] until December 31, 2025, unless the endowment is revised prior to that date; after December 31, 2025, the fund shall be revised to either a fellowship or a student financial aid fund.)	\$364,350.00	\$1,000,000.00
*Amounts establishing endowments as of December 31, 2013.		
The Mary Margaret Ackers Scholarship Fund (Is being established January 31, 2014, with a gift from the Mary Margaret Ackers Trust [William J. Sitterley, JD 1973, Trustee, and Sarah E. Sitterley, Trust Administrator]; used to provide at least one significant renewable scholarship to students who graduated from Berne Union High School of Ohio, with preference given to students who are pursuing a career in nursing.)	\$307,856.57	\$307,856.57

January 31, 2014 meeting, Board of Trustees

<p>The David J. Baird Scholarship Fund (Is being established January 31, 2014, with gifts from Betty Jean and John Thomas Baird; used to support at least one 50% tuition and fee academic scholarship and a study abroad scholarship for undergraduate students enrolled in the College of Food, Agricultural, and Environmental Sciences who demonstrate financial need; candidates must be studying in the Department of Agricultural, Environmental, and Development Economics with preference for students majoring in agribusiness and applied economics, and/or studying in the Department of Horticulture and Crop Sciences with preference for students majoring in sustainable plant systems with a specialization in agronomy.)</p>	\$249,945.73	\$350,000.00
<p>Dot the "i" Marching Band Endowment Fund (Is being established January 31, 2014, with gifts from alumni and friends of The Ohio State University Marching Band; used to support The Ohio State University Marching Band at the band director's discretion.)</p>	\$202,781.67	\$50,000.00
<p>Diane Nye and Michael Rayden Chair Fund in Innovative Cancer Research (Is being established January 31, 2014, with gifts from Diane Nye and Michael W. Rayden; to be reinvested until October 2, 2018, then revised to create a chair, professorship, or research fund by July 1, 2019, commensurate with the principal balance.)</p>	\$200,000.00	\$2,500,000.00
<p>The Peggy A. Baird Agle Scholarship Fund (Is being established January 31, 2014, with gifts from Betty Jean and John Thomas Baird; used to support at least one 50% tuition and fee scholarship for undergraduate students admitted into the nursing program.)</p>	\$150,000.00	\$150,000.00
<p>Joseph A. Alutto and Carol L. Newcomb-Alutto International Scholarship Fund (Is being established January 31, 2014, with gifts from Joseph A. Alutto and Carol L. Newcomb-Alutto as part of the Joseph A. Alutto Global Leadership Initiative; used to provide one-time scholarships to undergraduate students enrolled in the Max M. Fisher College of Business to support critical action-based learning experiences around the world.)</p>	\$111,957.55	\$250,000.00
<p>Dr. Mabel G. Freeman Student Support Fund (Is being established January 31, 2014, with gifts from supporters of and the committee for the Freeman Challenge, friends and family of Dr. Freeman, and the founding donor, Dr. Mabel G. Freeman [BS 1966, MS 1975, PhD 1988]; during the founding donor's lifetime, to be administered in accordance with the guidelines for donor-advised funds; after the founding donor's death, used to provide a minimum of three non-renewable, need-based scholarships to students with an associate's degree transferring from a community college with the intention to complete a bachelor's degree, with preference given to candidates transferring from Columbus State Community College.)</p>	\$110,097.13	\$100,000.00

January 31, 2014 meeting, Board of Trustees

Virginia Brown Chair Fund (Is being established January 31, 2014, with an estate gift from Virginia Brown and additional gifts from her husband, James Hankins; until the principal balance reaches the funding level required to establish a chair, used to further develop the Center for Epigraphical and Paleographical Studies' paleography program in the center; within six months of James Hankins' death [or sooner if funding permits], fund shall be revised to create a chair, professorship, or program support fund commensurate with the principal balance.)	\$100,200.00	\$2,000,000.00
William Knepper Memorial Scholarship Fund (Is being established January 31, 2014, with gifts from W. Ray Persons [JD 1978]; used to provide scholarships to students enrolled in the Michael E. Moritz College of Law.)	\$100,000.00	\$100,000.00
The Buckeye Foundation Dean's Innovation Fund (Is being established January 31, 2014, with gifts from The Buckeye Foundation; used at the discretion of the dean of the Max M. Fisher College of Business in accordance with the college's strategic plan.)	\$80,000.00	\$100,000.00
The Colonel John R. Knight Army ROTC Scholarship Fund (Is being established January 31, 2014, with a gift from Colonel John R. Knight, USA Ret. [BS 1967]; used to provide tuition and/or room and board scholarships with preference to sophomore, junior, or senior cadets enrolled in the Army ROTC program.)	\$80,000.00	\$100,000.00
The Tucker Ellis LLP Endowed Scholarship Fund in Law (Is being established January 31, 2014, with gifts from the Tucker Ellis law firm and numerous graduates of the Michael E. Moritz College of Law who practice in said firm; used to fund a scholarship for a student enrolled in the Michael E. Moritz College of Law who is in the top 50% of the admitted applicant pool; preference will be given to students who have lived in the geographic regions where the law firm has offices, including Cleveland, Los Angeles, San Francisco, and Denver.)	\$67,300.00	\$50,000.00
The Ohio State Fair Scholarship Fund (Is being established January 31, 2014, with gifts from the Ohio Expositions Commission in honor of Dr. and Mrs. Bobby Moser; used to support one four-year scholarship for an undergraduate student in the College of Food, Agricultural, and Environmental Sciences who is a resident of the state of Ohio.)	\$60,000.00	\$50,000.00
The David Frantz Fund in English (Is being established January 31, 2014, with gifts from friends, family, and colleagues of David Frantz [DHR 2011]; used at the discretion of the department chair to support programmatic priorities in the Department of English, including graduate and undergraduate student activities, community outreach and development initiatives; if the principal reaches the minimum funding level required at that time to establish a professorship or chair, the fund will be revised accordingly to provide a faculty position in the Department of English.)	\$58,518.96	\$50,000.00

January 31, 2014 meeting, Board of Trustees

<p>Joe B. Williams Lung Cancer Research Fund (Is being established January 31, 2014, with gifts made in memory of Joe B. Williams from son-in-law and daughter, Patrick and Shannon Puhl of Hilliard, Ohio; Daniel S. and Kristianne M. Nelson of Galloway, Ohio; and from other donors; used to support lung cancer research at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute to help eradicate the disease through improved prevention, treatments, and patient outcomes; support may be used for, but not limited to: research supplies, equipment, technology, personnel, lab space, fellowship research awards, costs of educational conferences and other training opportunities for fellows or students, and other activities required for high quality medical research.)</p>	\$58,040.00	\$50,000.00
<p>The Sharon Moore Endowed Fund (Is being established January 31, 2014, with gifts from Dr. Ann Hardisty Moore [BA 1975, MA 1979, PhD 1983]; used to provide students who are enrolled in the College of Social Work and are members of Mwanafunzi [the student chapter of the National Association of Black Social Workers, NABSW] with opportunities to present scholarly research at student symposia, meet other students, and represent The Ohio State University at a national level.)</p>	\$56,070.00	\$50,000.00
<p>The Daniel B. and Rita F. Waitzman Community Pharmacy Scholarship Fund (Is being established January 31, 2014, with gifts from Rita F. Waitzman, Jay L. Waitzman, Karen Waitzman Lazarow, and Steven H. Waitzman; used to provide scholarships for doctor of pharmacy candidates involved in the College of Pharmacy's Partner for Promotion program; candidates must demonstrate a passion and commitment to enhancing patient care provided in the community pharmacy setting through the development of a patient care service project during the Partner for Promotion program of that year, and exhibit the qualities of honesty, diligence, integrity, and compassion which personified Daniel Waitzman in his practice of pharmacy.)</p>	\$51,500.00	\$50,000.00
<p>Masser Family Sports Research and Program Endowment Fund (Is being established January 31, 2014, with gifts from Mark R. Masser [BA Political Science 1971] and Soneta "Sunny" L. Masser [BSSW 1969] of Columbus, Ohio; used to provide support to advance medical research, education, training, patient care, and community outreach programs at the OSU Sports Medicine Center at The Ohio State University Wexner Medical Center.)</p>	\$51,335.00	\$50,000.00
<p>The Daniel D. Kraft Family Men's Basketball Program Fund (Is being established January 31, 2014, with a gift from the Daniel D. Kraft Family, LLC, of Powell, Ohio; used to supplement the discretionary budget of the men's basketball team.)</p>	\$50,025.00	\$250,000.00
<p>Pat and Bobby Moser Family Study Abroad Scholarship Fund (Is being established January 31, 2014, with a gift from Pat and Bobby Moser; used to support scholarships for college-approved study abroad programs for undergraduate and graduate students.)</p>	\$50,001.00	\$50,000.00

January 31, 2014 meeting, Board of Trustees

Dorion-Gray Endowment Fund (Is being established January 31, 2014, with gifts from Paula Dorion Gray and Robert Gray [BA 1971]; used to provide financial assistance for tuition and additional educational expenses for undergraduate students who have one or more children; donors prefer that the recipient's major reflect the top careers in the United States at the time the funds are awarded; donors desire that the scholarships be awarded with particular attention to, but not limited to, female students.)	\$50,000.00	\$50,000.00
Slovene Research Initiative Endowed Fund (Is being established January 31, 2014, with gifts from the Research Centre of the Slovenian Academy of Sciences and Arts; used to establish and fund a collaborative Slovene Research Initiative, which will include, but is not limited to: visiting scholar exchange, events and programs to promote the study of Slovenia and the region of central and southeastern Europe, and scholarly research and travel grants.)	\$50,000.00	\$50,000.00
Carolyn Arnold Williams Endowed Nursing Scholarship Fund (Is being established January 31, 2014, with gifts from Dr. Robert E. Williams and Mrs. Carolyn A. Williams; used to provide scholarship support to students enrolled in the College of Nursing; donors desire that the scholarships be awarded with particular attention to, but not limited to, students who were born in the state of Ohio.)	\$50,000.00	\$100,000.00
Dr. Robert E. Williams Endowed Dentistry Scholarship Fund (Is being established January 31, 2014, with gifts from Dr. Robert E. Williams and Mrs. Carolyn A. Williams; used to provide one-year scholarship(s) to students enrolled in the College of Dentistry; in odd numbered years, the recipient shall be an undergraduate student; in even numbered years, the recipient shall be a graduate student in the orthodontic program; donors desire that the scholarships be awarded with particular attention to, but not limited to, students who were born in the state of Ohio.)	\$50,000.00	\$100,000.00
Douglas Gula Endowed Scholarship Fund (Is being established January 31, 2014, with gifts from Dr. Douglas Gula [BS 1976] in honor of his parents Charles and Ann Gula, who provided their sons with unending support to realize their aspirations, dreams, and goals, and to achieve their life ambitions; used to provide need-based scholarship support for an undergraduate student who has expressed a desire to attend medical school at The Ohio State University.)	\$33,250.00 (grandfathered)	\$25,000.00
College of Veterinary Medicine Class of 1958 Scholarship Fund (Is being established January 31, 2014, with gifts from members of the College of Veterinary Medicine Class of 1958 and friends of the college; used to provide scholarship support to students enrolled in the College of Veterinary Medicine who are pursuing their DVM degree.)	\$26,550.00 (grandfathered)	\$25,000.00
Professor Ralf Rahwan Endowed Scholarship Fund (Is being established January 31, 2014, with gifts from friends, family, and colleagues in memory of Professor Rahwan; used to provide scholarship support to students enrolled in the College of Pharmacy.)	\$26,352.70 (grandfathered)	\$25,000.00

January 31, 2014 meeting, Board of Trustees

Change in Description of Named Endowed Fund

Lawrence A. Brown Faculty Fellow Fund

Change in Name and Description of Named Endowed Fund

From: Gerald J. Hudec Scholarship Fund

To: The Gerald J. Hudec Endowment Fund for the College of
Pharmacy

TOTAL	\$9,621,367.13
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The Ann W. La Fontaine Cancer Research Endowment Fund

The Ann W. La Fontaine Cancer Research Endowment Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Ann W. La Fontaine (BS 1937).

The annual distribution from this fund shall be used to support cancer research at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) or The Ohio State University Comprehensive Cancer Center (OSUCCC), as approved by the chief executive officer of The James and the director of the OSUCCC, in consultation with the senior vice president for health sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer and director.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chief executive officer of The James, director of the OSUCCC, and senior vice president for health sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Ann W. La Fontaine Library Endowment Fund

The Ann W. La Fontaine Library Endowment Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Ann W. La Fontaine (BS 1937).

The annual distribution from this fund shall be used to purchase books, journals, and other library materials for supplies and equipment; for personnel resources, activities, and fees related to preservation of library materials; or for other purposes deemed beneficial by the director of University Libraries. This fund shall be administered by the director of University Libraries.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of University Libraries.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable,

January 31, 2014 meeting, Board of Trustees

impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of University Libraries. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Ann W. La Fontaine Ophthalmology Research Fund

The Ann W. La Fontaine Ophthalmology Research Endowment Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Ann W. La Fontaine (BS 1937).

The annual distribution from this fund shall be used to support education and research programs in the field of ophthalmology, as recommended by the chair of the Department of Ophthalmology, in consultation with the dean of the College of Medicine and the senior vice president for health sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean and the senior vice president for health sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chair of the Department of Ophthalmology, dean of the College of Medicine, and the senior vice president for health sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Sarah Elizabeth Lockwood Mohl Endowed Scholarship Fund in Medicine

The Sarah Elizabeth Lockwood Mohl Endowed Scholarship Fund in Medicine was established on January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with support from The Ohio State University Wexner Medical Center in memory of Sarah E. Lockwood Mohl.

The annual distribution from this fund shall provide scholarships to medical students in the College of Medicine who exemplify leadership achievements in academics and athletics. Recipients should have an MCAT score of 34+ (preferred) or GPA of 3.5+, as well as participation in high school or collegiate varsity team sports, preferably but not limited to men's baseball or women's tennis, softball, or soccer. Selection of recipients, and whether to offer a renewable scholarship to a given student, shall be made by the College of Medicine Scholarship Committee, in consultation with the dean and Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in

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subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Medicine and the senior vice president for health sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Raymond Q. Armington Fund

The Raymond Q. Armington Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Raymond Q. Armington.

The annual distribution from this fund shall provide need-based scholarships for students pursuing a course of study in engineering. Scholarship recipients shall be selected by the dean of the College of Engineering or his/her designee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

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**Dr. Gary G. Koch and Mrs. Carolyn J. Koch Fellowship Fund
in the Interdisciplinary PhD Program in Biostatistics**

The Dr. Gary G. Koch and Mrs. Carolyn J. Koch Fellowship Fund in the Interdisciplinary PhD Program in Biostatistics was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Gary G. Koch (BS 1962, MS 1963) and Mrs. Carolyn J. Koch.

Until December 31, 2025, unless the endowment is revised prior to that date, the annual distribution from this fund shall be used to supplement the *Gary and Carolyn Koch Student Fund in the Joint PhD Program in Biostatistics* (#313710), a current use fund set up by Dr. and Mrs. Koch to provide fellowships, scholarships, and research and travel funds for doctoral students. The annual distribution may be reinvested in the endowment principal at the discretion of the chairs of the Department of Statistics and Division of Biostatistics (representatives for the interdisciplinary PhD program in biostatistics).

If the fund's principal reaches \$1,000,000 on or prior to December 31, 2025, the Foundation agrees to submit a request to the University's Board of Trustees to revise the fund and establish a fellowship. The annual distribution shall be used to provide financial support to attract and retain students pursuing a PhD in biostatistics through the interdisciplinary PhD program in biostatistics, a cooperative effort between the Department of Statistics in the College of Arts and Sciences and the Division of Biostatistics in the College of Public Health. This endowment, with additional resources from the partnering departments and The Ohio State University Graduate School, will provide in-state tuition, benefits (including health insurance), and a stipend for one or more students during one (1) year of their graduate degree program. Recipients of the Koch Fellowship shall be selected by chairs of the Department of Statistics and Division of Biostatistics, in consultation with Student Financial Aid. The Koch Fellowship may be renewed for one (1) additional year at the discretion of the chairs of the Department of Statistics and Division of Biostatistics.

If the fund's principal does not reach \$1,000,000 on or prior to December 31, 2025, the Foundation agrees to submit a request to the University's Board of Trustees to revise the fund and establish the *Dr. Gary G. Koch and Mrs. Carolyn J. Koch Fund in the Interdisciplinary PhD Program in Biostatistics* to be used for student financial aid. Recipients shall be selected by chairs of the Department of Statistics and Division of Biostatistics, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of chairs of the Department of Statistics and Division of Biostatistics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or their successors or designates, or (2) if such purposes become unlawful, impracticable,

impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult chairs of the Department of Statistics and Division of Biostatistics. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Mary Margaret Ackers Scholarship Fund

The Mary Margaret Ackers Scholarship Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the Mary Margaret Ackers Trust [William J. Sitterley (JD 1973), Trustee, and Sarah E. Sitterley, Trust Administrator].

The annual distribution from this fund shall provide at least one significant renewable scholarship to a student(s) who graduated from Berne Union High School of Ohio. Preference shall be given to students who are pursuing a career in nursing. Scholarship recipients shall be selected by Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The David J. Baird Scholarship Fund

The David J. Baird Scholarship Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Betty Jean and John Thomas (BS 1958) Baird.

As the fund is able, the annual distribution shall be used to support at least one fifty percent (50%) tuition and fee academic scholarship and a study abroad scholarship at an equal amount as part of the Pat and Bobby Moser Scholars program. To qualify, candidates must be undergraduate students enrolled in the College of Food, Agricultural, and Environmental Sciences and demonstrate financial need. Candidates must be studying in the Department of Agricultural, Environmental, and Development Economics with preference for students majoring in agribusiness and applied economics, and/or studying in the Department of Horticulture and Crop Sciences with preference for

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students majoring in sustainable plant systems with a specialization in agronomy. Recipients shall be selected by the college's scholarship selection committee, in consultation with Student Financial Aid. The scholarship is renewable for up to four years.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the vice president for agricultural administration and dean of the College of Food, Agricultural, and Environmental Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Dot the "i" Marching Band Endowment Fund

The Dot the "i" Marching Band Endowment Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from alumni and friends of The Ohio State University Marching Band.

The annual distribution from this fund shall be used to support The Ohio State University Marching Band. Expenditures from this fund shall be approved by the band's director.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of The Ohio State University Marching Band.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of The Ohio State University Marching Band. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Diane Nye and Michael Rayden Chair Fund in Innovative Cancer Research

The Diane Nye and Michael Rayden Chair Fund in Innovative Cancer Research was established on January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Diane Nye and Michael W. Rayden of New Albany, Ohio.

The annual distribution from this fund shall be reinvested in the fund's principal until October 2, 2018, unless the endowment is revised prior to that date. If the endowment's principal reaches \$2,000,000 prior to October 2, 2018, or the current minimum required between October 2, 2018, and October 2, 2019, the endowment shall be revised to the Diane Nye and Michael Rayden Chair in Innovative Cancer Research. The annual distribution shall be used at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) to support a chair position for a nationally or internationally recognized physician or PhD faculty member of the University with expertise in innovative research to advance cancer discoveries or novel treatments.

Appointment to the chair shall be made by the Board of Trustees of The Ohio State University, as recommended by the chief executive officer of The James and the director of the Comprehensive Cancer Center (CCC), by the senior vice president for health sciences, and by the dean of the College of Medicine (or dean of the respective college unit where appointee holds a faculty position). The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with intent of the donors, as well as the academic and research standards of the University.

If on July 1, 2019, the endowment's principal is less than the amount required to establish an endowed chair, but is sufficient to establish an endowed professorship, the University agrees to revise the endowment to be used for the same purpose as chair described above.

If on July 1, 2019, the endowment's principal is not sufficient to establish an endowed professorship or chair, the University agrees to revise the endowment to the Diane Nye and Michael Rayden Fund in Innovative Cancer Research (research fund) to be used for innovative cancer research projects at the discretion of the chief executive officer of The James and director of the CCC. If, in the future, the endowment's principal reaches the current minimum required funding level for an endowed chair or professorship, the endowment may be revised accordingly.

Upon establishment of the chair or professorship (or research fund if after October 2, 2018), any unused distribution from the endowment shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer of The James and director of the CCC.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor(s) named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chief executive officer of The James, the director of the CCC, the dean of the College of Medicine, and the senior vice president for health sciences. Modifications to endowed

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funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Peggy A. Baird Agle Scholarship Fund

The Peggy A. Baird Agle Scholarship Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Betty Jean and John Thomas (BS 1958) Baird.

As the fund is able, the annual distribution shall be used to support at least one fifty percent (50%) tuition and fee scholarship for undergraduate students admitted into the nursing program. The scholarship is renewable for up to three years. Recipients shall be selected by the College of Nursing's scholarship selection committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Nursing. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Joseph A. Alutto and Carol L. Newcomb-Alutto International Scholarship Fund

The Joseph A. Alutto and Carol L. Newcomb-Alutto International Scholarship Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Joseph A. Alutto and Carol L. Newcomb-Alutto as part of the Joseph A. Alutto Global Leadership Initiative.

The annual distribution from this fund shall provide one-time scholarships to undergraduate students enrolled in the Max M. Fisher College of Business to support critical action-based learning experiences around the world. Recipients shall be selected by the Office of Global Business at the college, in consultation with Student Financial Aid and shall be known as "Newcomb-Alutto International Scholars."

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Dr. Mabel G. Freeman Student Support Fund

The Dr. Mabel G. Freeman Student Support Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from supporters of and the committee for the Freeman Challenge, friends and family of Dr. Freeman, and the founding donor, Dr. Mabel G. Freeman (BS 1966, MS 1975, PhD 1988).

During the founding donor's lifetime, this fund shall be administered in accordance with the guidelines for donor-advised funds approved by the Board of Directors of The Ohio State University Foundation.

After the death of the founding donor, the annual distribution from this fund shall be used to provide a minimum of three non-renewable, need-based scholarships to students transferring from a community college, preferably Columbus State Community College, to the Columbus campus of The Ohio State University. Scholarship recipients will have an associate's degree, with the intention to complete a bachelor's degree, and shall be selected by Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In

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seeking such modification, the University and the Foundation shall consult the director of Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Virginia Brown Chair Fund

The Virginia Brown Chair Fund in the Center for Epigraphical and Palaeographical Studies was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Virginia Brown and additional gifts from her husband, James Hankins.

Professor Virginia Brown, who was the world's foremost authority on Beneventan script, made a lasting impact on the Center for Epigraphical and Palaeographical Studies (Center) at The Ohio State University (University) from the Center's inception in 1992. She enthusiastically supported the Center's research and teaching agenda while inspiring students and faculty alike.

Until the fund's principal balance reaches the funding level required to establish a chair, the annual distribution from this fund shall be used to further develop the paleography program in the Center as determined by its director.

If the fund's principal balance reaches \$2,000,000 by December 31, 2018, or the level required to establish an endowed chair after December 31, 2018, the annual distribution shall be used to support a chair position in the Center. A search committee shall identify candidates for the chair position, and the executive dean of the College of Arts and Sciences shall make recommendations to the provost and the University's Board of Trustees for the appointment. The term of the chair will be determined at the time of appointment and performance in the position will be reviewed annually. The activities of the chair shall be reviewed no less than every four years by the executive dean to determine compliance with the intent of the donor. An individual may be reappointed to the chair based upon positive performance evaluations and the recommendation of the executive dean of the College of Arts and Sciences to the provost and the University's Board of Trustees.

If the fund's principal balance is not sufficient to establish an endowed chair six months after the death of James Hankins, but is sufficient to establish an endowed professorship, the Foundation agrees to submit a request to the University's Board of Trustees to revise the *Virginia Brown Chair Fund* to the *Virginia Brown Professorship* designated to the Center for Epigraphical and Palaeographical Studies. If the fund's principal balance is not sufficient to establish an endowed chair or professorship six months after the death of James Hankins, the Foundation agrees to submit a request to the University's Board of Trustees to revise the *Virginia Brown Chair Fund* to the *Virginia Brown Fund* designated to the Center for Epigraphical and Palaeographical Studies to be used to further develop the paleography program in the Center at the discretion of the Center's director.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

William Knepper Memorial Scholarship Fund

The William Knepper Memorial Scholarship Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from W. Ray Persons (JD 1978).

The annual distribution from this fund shall provide scholarships to students enrolled in the Michael E. Moritz College of Law. Scholarship recipients shall be selected by the dean or appointee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Michael E. Moritz College of Law.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Michael E. Moritz College of Law. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Buckeye Foundation Dean's Innovation Fund

The Buckeye Foundation Dean's Innovation Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Buckeye Foundation.

The annual distribution from this fund shall be used at the discretion of the dean of the Max M. Fisher College of Business in accordance with the college's strategic plan.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in

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subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Colonel John R. Knight Army ROTC Scholarship Fund

The Colonel John R. Knight Army ROTC Scholarship Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Colonel John R. Knight, USA Ret., (BS 1967).

The annual distribution from this fund shall be used to provide tuition and/or room and board scholarships with preference to sophomore, junior, or senior cadets enrolled in the Army ROTC program. Recipients will be selected by the professor of military science and staff on an annual basis. The fund will be administered by the Department of Military Science, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the appropriate college dean, school director, department chairperson, or program administrative officer. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Tucker Ellis LLP Endowed Scholarship Fund in Law

The Tucker Ellis LLP Endowed Scholarship Fund in Law was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Tucker Ellis law firm and numerous graduates of the Michael E. Moritz College of Law who practice in said firm.

The annual distribution from this fund shall be used to fund a scholarship for a student enrolled in the Michael E. Moritz College of Law who is in the top 50% of the admitted applicant pool. Preference will be given to students who have lived in the geographic regions where the law firm has offices, including Cleveland, Los Angeles, San Francisco, and Denver. If the firm expands into other geographic areas, those metropolitan areas should also be included in this geographic preference request. Scholarship recipients shall be selected by the college's Student Financial Aid office, in consultation with the University's Student Financial Aid office. The name of the fund and/or scholarship may be changed in the event the name of the law firm changes as a result of a merger, acquisition, or otherwise.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Michael E. Moritz College of Law. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Ohio State Fair Scholarship Fund

The Ohio State Fair Scholarship Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the Ohio Expositions Commission in honor of Dr. and Mrs. Bobby Moser.

The annual distribution from this fund shall be used to support one four-year scholarship for an undergraduate student in the College of Food, Agricultural, and Environmental Sciences as part of the Pat and Bobby Moser Scholars program. Eligible students must be residents of the state of Ohio. Scholarship recipients shall be selected by the college's scholarship selection committee, in accordance with guidelines and procedures established by the dean of the college or his/her designee for scholarship administration, and in consultation with Student Financial Aid.

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As sufficient funds are available, this scholarship may support more than one student provided each student receives an award equivalent to at least twenty-five percent of his/her tuition.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Food, Agricultural, and Environmental Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The David Frantz Fund in English

The David Frantz Fund in English was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends, family, and colleagues of David Frantz (DHR 2011).

The annual distribution from this fund shall be used at the discretion of the department chair to support programmatic priorities in the Department of English, including graduate and undergraduate student activities, community outreach, and development initiatives.

If the endowment principal reaches the minimum funding level required at that time to establish a professorship or chair, the fund will be revised accordingly to provide a faculty position in the Department of English. The holder of the position could be in any field designated by the department, the only stipulation being that the holder of the position should have some engagement with undergraduate students. The holder of the position shall be appointed by the University's Board of Trustees, as recommended and approved by the executive dean of the College of Arts and Sciences. The activities of the holder shall be reviewed no less than every four years by the executive dean to determine compliance with the intent of the donors, as well as the academic standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful,

provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Joe B. Williams Lung Cancer Research Fund

The Joe B. Williams Lung Cancer Research Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts made in memory of Joe B. Williams from son-in-law and daughter, Patrick and Shannon Puhl of Hilliard, Ohio; Daniel S. and Kristianne M. Nelson of Galloway, Ohio; and from other donors.

The annual distribution from this fund shall support lung cancer research at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) to help eradicate the disease through improved prevention, treatments, and patient outcomes. Support may be used for, but not limited to: research supplies, equipment, technology, personnel, lab space; fellowship research awards; costs of educational conferences and other training opportunities for fellows or students; and other activities required for high quality medical research. Allocation of distribution shall be made at the recommendation and approval of the chief executive officer of The James and director of the Comprehensive Cancer Center (CCC), in consultation with the senior vice president for health sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer and director.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chief executive officer of The James, the director of the CCC, and the senior vice president for health sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Sharon Moore Endowed Fund

The Sharon Moore Endowed Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Ann Hardisty Moore (BA 1975, MA 1979, PhD 1983).

The annual distribution from this endowed fund shall provide students who are enrolled in the College of Social Work and are members of Mwanafunzi (the student chapter of the National Association of Black Social Workers, NABSW) with opportunities to present scholarly research at student symposia, meet other students, and represent The Ohio State University at a national level. Expenses shall be approved by the dean of the

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College of Social Work and may include travel expenses, registration fees, and other expenses related to the national NABSW annual conferences.

In the event that funding cannot be used as stated above, the donor requests that the distribution provide tuition support for a student who is enrolled in the College of Social Work and is a member of Mwanafunzi. Recipients shall be selected by the college's scholarship selection committee, in consultation with Student Financial Aid.

If the Mwanafunzi student organization ceases to exist, it is the donor's desire that the annual distribution be awarded with particular attention to, but not limited to, African Americans or other underrepresented groups.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Social Work.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Social Work. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Daniel B. and Rita F. Waitzman Community Pharmacy Scholarship Fund

The Daniel B. (BS 1943) and Rita F. Waitzman Community Pharmacy Scholarship Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Rita F. Waitzman, Jay L. Waitzman, Karen Waitzman Lazarow, and Steven H. Waitzman.

Daniel Waitzman was a graduate of The Ohio State University College of Pharmacy, Class of 1943, and had a distinguished career in pharmacy, spanning over sixty years. He was the owner of Daniel's Pharmacy at Main and Ohio in Columbus, where he served his community for fifty years. He was president of the Academy of Pharmacy of Central Ohio, and was the recipient of numerous awards in pharmacy, including the Bowl of Hygieia Award. Mr. Waitzman had a deep and abiding loyalty to the College of Pharmacy. He was an Honorary Lifetime Member of The Ohio State University College of Pharmacy Alumni Society Board of Governors, and was in the first group of recipients to receive the college's Distinguished Alumni Award. In 1970, he established, together with his sister Beatrice Grossman and cousin Milton Goldberg, the Leo C. Waitzman Memorial Scholarship Award. In order to honor Daniel Waitzman's contribution to pharmacy, and his lasting impact on the many people who loved him, the Waitzman family is now pleased to establish a student scholarship award within The Ohio State University College of Pharmacy in his memory.

The annual distribution from this fund shall be used to provide scholarships for doctor of pharmacy candidates involved in the College of Pharmacy's Partner for Promotion program. The scholarships are awarded to student(s) who: 1) demonstrate a passion and commitment to enhancing patient care provided in the community pharmacy setting, through the development of a patient care service project during the Partner for Promotion program of that year, and 2) exhibit the qualities of honesty, diligence, integrity, and compassion that personified Daniel Waitzman in his practice of pharmacy. The recipients will be selected by the dean of the College of Pharmacy, in consultation with the director of Partner for Promotion and Student Financial Aid. Should the Partner for Promotion program be discontinued, funds shall be awarded to students meeting these same criteria serving in other community pharmacy rotations provided by the College of Pharmacy.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be (1) held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or (2) reinvested in the endowment principal at the discretion of the dean of the College of Pharmacy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the appropriate University official(s). Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Masser Family Sports Research and Program Endowment Fund

The Masser Family Sports Research and Program Endowment Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mark R. Masser (BA Political Science 1971) and Soneta "Sunny" L. Masser (BSSW 1969) of Columbus, Ohio.

The annual distribution from this fund shall provide support to advance medical research, education, training, patient care, and community outreach programs at the OSU Sports Medicine Center at The Ohio State University Wexner Medical Center. Funds shall be allocated and approved by the director of the OSU Sports Medicine Center, in consultation with the dean of the College of Medicine and the senior vice president for health sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the OSU Sports Medicine Center.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor(s) named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of OSU Sports Medicine Center, dean of the College of Medicine, and the senior vice president for health sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Daniel D. Kraft Family Men's Basketball Program Fund

The Daniel D. Kraft Family Men's Basketball Program Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the Daniel D. Kraft Family, LLC, of Powell, Ohio.

The annual distribution from this fund shall supplement the discretionary budget of the men's basketball team. Expenditures shall be recommended by the coach of the men's basketball team and approved by the director of athletics or his/her designee.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Department of Athletics. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Pat and Bobby Moser Family Study Abroad Scholarship Fund

The Pat and Bobby Moser Family Study Abroad Scholarship Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Pat and Bobby Moser of Dublin, Ohio.

The annual distribution from this fund shall be used to support scholarships for college-approved study abroad programs for undergraduate and graduate students as part of the Pat and Bobby Moser Scholars program.

Scholarship recipients shall be selected by the college's scholarship selection committee, in accordance with guidelines and procedures established by the dean of the college or

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his/her designee for scholarship administration, and in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean, director, or appropriate University official. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Dorion-Gray Endowment Fund

The Dorion-Gray Endowment Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Paula Dorion Gray and Robert Gray (BA 1971).

The annual distribution from this fund shall be used to provide financial assistance for tuition and additional educational expenses for undergraduate students who have one or more children. It is the donors' preference that the recipients major reflect the top careers in the United States at the time the funds are awarded. It is the donors' desire that the scholarships be awarded with particular attention to, but not limited to, female students. Scholarship recipients shall be selected by Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or

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wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Slovene Research Initiative Endowed Fund

The Slovene Research Initiative Endowed Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Research Centre of the Slovenian Academy of Sciences and Arts (ZRC SAZU).

The annual distribution from this fund shall be used to establish and fund a collaborative Slovene Research Initiative, which will include but is not limited to: visiting scholar exchange; events and programs to promote the study of Slovenia and the region of central and southeastern Europe; and scholarly research and travel grants. Expenditures from this fund shall be approved by the director of the Center for Slavic and East European Studies.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Center for Slavic and East European Studies.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Center for Slavic and East European Studies. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Carolyn Arnold Williams Endowed Nursing Scholarship Fund

The Carolyn Arnold Williams Endowed Nursing Scholarship Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Robert E. Williams and Mrs. Carolyn A. Williams.

The annual distribution from this fund shall be used to provide scholarship support to students enrolled in the College of Nursing. It is donors' desire that the scholarships be awarded with particular attention to, but not limited to, students who were born in the state of Ohio. Recipients shall be selected by the scholarship committee of the College of Nursing, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be (1) held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or (2) reinvested in the endowment principal at the discretion of the dean of the College of Nursing.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Nursing. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Dr. Robert E. Williams Endowed Dentistry Scholarship Fund

The Dr. Robert E. Williams Endowed Dentistry Scholarship Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Robert E. Williams and Mrs. Carolyn A. Williams.

The annual distribution from this fund shall be used to provide one-year scholarship(s) to students enrolled in the College of Dentistry. In odd numbered years, the recipient shall be an undergraduate student. In even numbered years, the recipient shall be a graduate student in the orthodontic program. It is the donors' desire that the scholarships be awarded with particular attention to, but not limited to, students who were born in the state of Ohio. Recipients shall be selected by the scholarship committee of the College of Dentistry, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be (1) held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or (2) reinvested in the endowment principal at the discretion of the dean of the College of Dentistry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Dentistry. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Douglas Gula Endowed Scholarship Fund

The Douglas Gula Endowed Scholarship Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Douglas Gula (BS 1976) in honor of his parents Charles and Ann Gula, who provided their sons with unending support to realize their aspirations, dreams, and goals, and to achieve their life ambitions.

The annual distribution from this fund shall provide need-based scholarship support for an undergraduate student who has expressed a desire to attend medical school at The Ohio State University. Qualified students must complete a nationally approved needs analysis document annually, such as the Free Application for Federal Student Aid (FAFSA). Scholarship recipients shall be selected by Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult of the director of Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

College of Veterinary Medicine Class of 1958 Scholarship Fund

The College of Veterinary Medicine Class of 1958 Scholarship Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from members of the College of Veterinary Medicine Class of 1958 and friends of the college.

The annual distribution from this fund shall provide scholarship support to students enrolled in the College of Veterinary Medicine who are pursuing their DVM degree. Recipients shall be selected by the college's scholarship committee, in consultation with the dean and Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Veterinary Medicine. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Professor Ralf Rahwan Endowed Scholarship Fund

The Professor Ralf Rahwan Endowed Scholarship Fund was established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends, family, and colleagues in memory of Professor Rahwan.

The annual distribution from this fund shall provide scholarship support to students enrolled in the College of Pharmacy. Recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be (1) held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or (2) reinvested in the endowment principal at the discretion of the dean of the College of Pharmacy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Pharmacy. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Lawrence A. Brown Faculty Fellow Fund

The Geography Faculty Fellow Fund was established February 1, 2002, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the

January 31, 2014 meeting, Board of Trustees

Board of Directors of The Ohio State University Foundation, with gifts from alumni, faculty, and friends of the Department of Geography. The name and description were revised September 23, 2005. The description is being further revised on January 31, 2014.

The annual distribution from this fund shall be used to support one-year designations as a Lawrence A. Brown Faculty Fellow. These proceeds are to enhance the scholarship of the fellow(s), but not to augment that person's salary. Awards not expended within two years following such designation may be recalled at the discretion of the chairperson of the Department of Geography. The chairperson of the Department of Geography will appoint a faculty committee to solicit and review proposals from current tenure-eligible members of the geography faculty at The Ohio State University. The selection of fellows will be made by the department chairperson. The guiding consideration in selecting recipients should be the extent to which the designation would make a significant difference in the professional development of the fellow. Hence, a particular individual may be designated as a Lawrence A. Brown Faculty Fellow more than once, although successive year appointments are not anticipated.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chair of the Department of Geography, in consultation with the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chair of the Department of Geography and the executive dean of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Gerald J. Hudec Endowment Fund for the College of Pharmacy

The Gerald J. Hudec Scholarship Fund was established October 29, 2009, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Gerald "Jerry" J. Hudec (BSP Pharm 1967, *cum laude*) of San Diego, California. The name and description are being revised on January 31, 2014.

The annual distribution from this fund shall be used at the discretion of the dean of the College of Pharmacy to equally support the graduate programs (PhD and MS students) and the PharmD program. The distribution may not be used to solicit additional gifts.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

January 31, 2014 meeting, Board of Trustees

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Pharmacy. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

(APPENDIX XXIV)

Martha Garland

Martha Garland has dedicated herself to The Ohio State University for nearly 40 years, starting with her arrival at the university as a doctoral candidate in 1971. Since then, she has built a storied career as a senior administrator, demonstrating a lifelong commitment to higher education and an unwavering dedication to undergraduate students. During her time at Ohio State, she served in a variety of roles, from academic advisor to professor in history to associate director of continuing education. In 1997, she was appointed vice provost for undergraduate studies, a position that allowed her to oversee all aspects of undergraduate education, from admissions to graduation.

Dr. Garland has been a prominent advocate for Ohio State students in ensuring they receive a first-rate educational experience. During her career, she was involved in developing many student-focused initiatives, including the First Year Experience program and the Office of Undergraduate Research. She has served on the University Senate and numerous other committees, including co-chairing the Committee on the Undergraduate Experience, which explored all aspects of the student experience and recommended sweeping changes.

John B. “Jay” Gerlach, Jr.

Jay Gerlach is known throughout Columbus for his inspirational philanthropy and volunteerism. His outstanding character and generosity have helped shape the future of The Ohio State University. Since graduating from Ohio State in 1976, Mr. Gerlach has steadily increased his personal involvement with the university, where his service has been described as “diverse” and “vigorous.” He has supported family funds in neurology and cardiovascular research and has contributed generously to Fisher College of Business, Richard M. Ross Heart Hospital, cancer and wetlands research, athletics and the renovation of the William Oxley Thompson Memorial Library.

Despite his significant responsibilities as chairman and CEO of Lancaster Colony Corporation, a manufacturer and marketer of consumer products, Mr. Gerlach provides highly engaged leadership to many Ohio State groups. Since 1997, he has been a member of the university's Foundation Board of Directors. He also serves on the Fisher College of Business Dean's Advisory Council and the Ross Heart Hospital Board, and he played major roles in developing the *Affirm Thy Friendship* and *But for Ohio State* campaigns.

William G. “Bill” Lowrie

Born to a Great Lakes seaman in Painesville, Ohio, Bill Lowrie learned at a young age the importance of hard work, dedication, and loyalty. Those values led to his successful 33-year career at Amoco, one of the world's largest petroleum companies, and to his longtime support of The Ohio State University. Mr. Lowrie joined Amoco in 1966, after graduating from Ohio State with a bachelor's degree in chemical engineering. He worked his way through the ranks, ultimately becoming deputy CEO. Throughout his demanding career, Mr. Lowrie has remained a dedicated supporter of his alma mater, particularly the Department of Chemical and Biomolecular Engineering which carries his name.

Since the early '80s, he has provided leadership on a variety of Ohio State committees, as well as significant financial contributions. In 2009, he made a transformative \$17 million commitment to support the construction of the Koffolt Laboratories in the Chemical and Biomolecular Engineering and Chemistry Building (opening in 2014), the creation of a professorship and an endowed chair, and enhancement of education and research initiatives. He chairs the university's Foundation Board of Directors, and has received numerous awards, including the Alumni Association's Alumni Medalist Award, the College of Engineering's Distinguished Alumnus Award, and the college's highest honor – the Benjamin G. Lamme Meritorious Achievement Medal.

Dan D. Sandman

Dan Sandman, a highly successful attorney, has been a tireless ambassador for The Ohio State University's Moritz College of Law since he received his JD in 1973. As a volunteer, mentor, and donor, he devotes much time and energy to ensuring that Moritz remains a premier law school. Since 1994, he has served on Moritz's National Council. He also is a member of the college's *But for Ohio State* Campaign Committee and served as a distinguished practitioner in residence in business law. He has made significant contributions to the Robert K. Barton Memorial Fund, which supports scholarships for law students interested in golf, and created the Dan D. and Bonnie A. Sandman Fund to support Moritz's Center for Interdisciplinary Law and Policy Studies.

Mr. Sandman's involvement stretches beyond the halls of Moritz. As a former Evans Scholar, he committed \$1 million to help build Ohio State's Hamilton House for the Evans Scholars Program. He also served on the Alumni Association's Board of Directors for five years, playing key roles in recruiting Archie Griffin as the association's leader and in bringing the association into closer partnership with the university.

Daniel "Dan" Shapiro

Professor Emeritus Dan Shapiro's relationship with The Ohio State University started more than 40 years ago, when he attended the Ross Mathematics Program as a high school student in the 1960s. He returned to the university in 1974 to begin his career as a faculty member in the Department of Mathematics. Since that time, he has served as the vice chair for lower division studies and as the department's point person for the complex task of converting the mathematics curriculum from quarters to semesters.

Mr. Shapiro's most prominent role has been as director of the Ross Mathematics Program since 2000. As the most prestigious summer mathematics program in the country, the Ross Program brings great visibility to Ohio State. It counts among its alumni some of the top mathematicians in the world, including faculty members at Harvard, MIT, and Princeton. Mr. Shapiro had served as an instructor for the program since 1985, and as director he has worked tirelessly – securing additional funding and recruiting top students and lecturers – to ensure the program's continued vitality.

Mac A. Stewart

Mac Stewart devoted his professional life to improving the delivery of educational services for the socioeconomically deprived and culturally different students in post-secondary institutions. In his former positions at The Ohio State University as vice provost for the Office of Minority Affairs, dean of University College, and special assistant to the president for diversity, he was essential in promoting the creation of a diverse student, faculty, and staff population. Under his leadership, Ohio State moved from a place of turmoil in the 1970s to a place where diversity is expected and valued.

Mr. Stewart is a scholar, a national leader in his field, and an admired academic administrator. Even in retirement, he is called upon regularly to consult with organizations about best diversity practices. He served on more than 30 committees at Ohio State, including two presidential search committees, University Senate, and the Council of Deans. In 2005, he created the Todd Bell National Resource Center for the African American Male, a unique center that has received national acclaim for addressing critical issues that impact the quality of life for African American males.

Robert J. "Bob" Weiler, Sr.

Bob Weiler is chairman of the board of the Robert Weiler Company, a full-service commercial real estate firm, and holds two degrees from The Ohio State University. He has a long history of involvement with Ohio State, making his first gift to the university in 1959. Since then, he and his wife, Missy, have given more than \$2 million to Ohio State. In 2004, they established the Robert Weiler MBA Scholarship Fund at Fisher College of Business, and he has graciously provided rent-free housing for Ohio State MBA students. They also created the Robert and Missy Weiler Scholarship Fund in the College of

January 31, 2014 meeting, Board of Trustees

Education and Human Ecology, which supports students with financial need who are majoring in urban education.

In addition to his generous philanthropy, Mr. Weiler also serves as an adjunct faculty member at the Moritz College of Law, and frequently speaks to student groups at Moritz and Fisher. He was honored in 2002 with the Fisher College of Business Community Service Alumni Award. He began serving on the university's Foundation Board of Directors in 2012. He also has served as president of the Columbus Board of Education and assisted in the creation of the "I Know I Can" college access program.

(APPENDIX XXV)

Project Data Sheet for Board of Trustees Approval

Stadium – Waterproofing and Concrete Repair

OSU-120322

Project Location: Ohio Stadium

812,422 GSF

• **approval requested and amount**

	Orig	Incr	Total
design/construction	\$4.3M	\$0.5M	\$4.8M

• **project budget**

construction w/contingency	\$4.3M
other costs (fees, etc.)	\$0.5M
total project budget	\$4.8M

• **funding sources**

auxiliary funds

• **project schedule**

BoT approval	06/12
design	07/12 – 12/13
construction	01/14 – 08/14



• **project scope**

- remove and replace the existing waterproofing membrane; remove and replace the expansion joint seals and sealants; perform concrete repairs on A-Deck
- this project will begin in early 2014 and complete before the 2014 football season
- this project will use the CM at Risk delivery method

• **approval requested**

- approval is requested to increase contracts by \$0.5M, bringing to the total project cost from \$4.3M to \$4.8M
- after removing the existing waterproofing membrane, additional work to level the surface of the concrete is required to ensure the performance and guarantee of the new membrane

• **project team**

University project manager:	Cihangir Calis
AE/design architect:	Osborn Engineering Company
CM at Risk	Barton Malow Company

(APPENDIX XXVI)

BACKGROUND

The North Residential District Transformation (NRDT) project, which supports the university's Second-Year Transformational Experience Program, is underway. Eleven buildings will be demolished, and eleven replacements constructed. The result will be approximately 3,200 net new beds, along with new dining and recreational facilities for students. Physical Planning and Real Estate is providing support for the NRDT project, including the release of old easements and execution of new ones.

In the 1960s and 1970s the alleys (Joe, Poe, Frambes, etc.) located within the NRDT boundaries were vacated and the City of Columbus reserved utility rights during the vacation process. As part of the NRDT project, OSU is asking the City to release all old alley corridor rights and execute new easements where appropriate. The benefit to the university will be a clear delineation of easement boundaries, use conditions, and restoration obligations that are not currently defined by the City's reservation of rights.

At this stage of design, staff has identified a 66-inch combined sanitary sewer that will require a new easement. The portion of the sewer located within the NRDT project is located along what was previously Frambes Avenue and is part of the system that provides sewer service to residential areas east of High Street. The City is amenable to releasing the rights it reserved when Frambes Avenue was vacated, provided that it receives a perpetual easement for sanitary sewer in return.

The monetary consideration for the proposed perpetual easement is \$1.00. The easement will be 20-feet wide and comprise 0.685 acres. The City of Columbus will be responsible for all maintenance and operation of the sanitary sewer line within the easement area.

This action is being brought before the Board of Trustees because easements for terms greater than 25 years require Board approval.



Prepared By: A. Kiewit
Date: 1/31/2014
Board of Trustees Meeting

Perpetual Sanitary Sewer Easement Between
The Ohio State University and The City of Columbus
North Residential District Transformation
Columbus, Ohio

Physical Planning
and Real Estate
Solutions
Suite 200, McCracken
Columbus, OH 43210

